

Report on the Fifth ITN Africa Region Meeting

29 November to 2 December 1993
Safariland Club, Naivasha, Kenya

EXECUTIVE REPORT

8 December 1993



NETWAS
ITN Centre for E. A.

Network for Water and Sanitation

in collaboration with



**UNDP-World Bank
Water and Sanitation Program**

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Statement from the Fifth ITN Africa Region Meeting

Introduction

The Fifth ITN Africa Region Meeting was held in Naivasha from 29 November to 2 December 1993. The Meeting was organised by the Network for Water and Sanitation (NETWAS) in collaboration with the UNDP-World Bank Water and Sanitation Programme – Regional Water and Sanitation Group (RWSG-EA). On 29–30 November 1993, a smaller meeting of ITN Centres' Managers and staff was held. This was followed by the larger ITN Africa Region Meeting on 1–2 December 1993.

The International Training Network for Water and Waste Management (ITN) was started by the UNDP-World Bank in 1985 as a contribution to the International Drinking Water and Sanitation Decade (1981-1990).

Four ITN Centres have already been set up in Africa. These are:

- Network for Water and Sanitation (NETWAS) housed at AMREF which caters for the Eastern African countries (1986);
- Centre Regional Pour L'eau Potable Et L'assainissement A Faible Cout (CREPA) in Ougadougou, Burkina Faso, for the Francophone countries of W. Africa (1987);
- Training Centre for Water and Sanitation (TCWS) hosted by University of Zimbabwe, Harare (1989);
- Training Network Centre for Water and Waste Management (TNC) hosted by University of Science and Technology, Kumasi, Ghana (1989).

After the setting up of NETWAS(1986), CREPA(1987), and TCWS(1989), the Centres' Managers saw the need for having an annual meeting to discuss issues of mutual interest. The meetings have been hosted by the Centres on rotational basis. The first Meeting of the ITN Africa Region was held in 1989 as a result of a felt need by the ITN Centres to meet and exchange experiences. While the first Meeting comprised of a fairly small number of participants, the Meetings now include representatives from a wide cross-section of key water and sanitation sector collaborating organisations and institutions.

The ITN centres continue to contribute greatly to the water and sanitation sector in terms of HRD capacity building, training, information exchange and applied research.

Delegates to the Meetings and Themes of the Meetings

The Fifth ITN Africa Region Meeting was attended by about forty participants drawn from some of the African countries which are served by the four ITN Centres. The delegates represented eleven countries in Africa (Kenya, Uganda,

Tanzania, Ethiopia, Sudan, Zimbabwe, South Africa, Cote d'Ivoire, Benin, Ghana and Burkina Faso) and two from Europe. In addition there were representatives of the four ITN Centres in Africa, UNDP/World Bank, Swiss Development Cooperation, SIDA, GTZ, NGOS, sector Ministries of Water and Health and community projects.

This year's Meeting was split in two parts. The first two days consisted of the ITN Managers Meeting. This was held on 29–30 November 1993. The theme of this Meeting was *Linkages between Network Centres and their Constituents*. Constituents was considered to include policy makers, NGOs, communities and training institutions. Participation to this part of the Meeting consisted of ITN Centres' staff, UNDP-World Bank Program, Centres' Donors, Associate Institutions and community projects.

The second part of the Meeting was held on 1–2 December 1993. The theme of this Meeting was *Collaboration in Water Supply and Sanitation for Sustainable Development*. This part of the Meeting was attended by a wider group including representatives of Governments, NGOs, sector donors and training institutions.

Official Opening of the ITN Africa Region Meeting

The ITN Africa Region Meeting was opened by the Minister for Land Reclamation, Regional and Water Development, Kenya, Hon. Darius Mbela on 1 December 1993. The opening speech was read on his behalf by Mr. Wamatu Njoroge, Deputy Secretary, MLRRWD.

Among the highlights of the speech were:

- The need for active exchange of information among scientists. The need to intensify training through meetings like ITN to bridge knowledge for better utilisation of water resources.
- Improved interaction, integration and collaboration in the sector.
- Improved water supply for increased agriculture and livestock development.
- Elimination of water-borne and water related diseases.

The full text of the Minister's Speech is contained in the Annex 5.

Reports of the Meetings

The hosting institution NETWAS undertook to prepare the reports of the Meetings. The delegates agreed that one report incorporating the report of the *ITN Centres' Managers Meeting* (29–30 November 1993) and the *ITN Africa Region Meeting* (1–2 December 1993) be prepared. The report has however been prepared in two parts: the *Executive Report* and the *Proceedings of the Meetings*. The latter presents a detailed report of the Meetings while this Executive Report provides the highlights of the Meetings.

The Demand Driven Approach

This was a special and very important Meeting of the ITN Centres. For the first time the Meeting had participation from a wide cross-section of the clientele — Governments, Training Institutions, NGOs and Donors. This group of clientele was encouraged and mandated to demand the type of services it expected the ITN Centres to provide.

Formulation of Recommendations

Participants were divided into four distinct groups representing the following:

- Governments, NGOs, Community, Training Institutions and ITN Centres' Host Institutions;
- UNDP-World Bank Water and sanitation Program;
- Donors in the sector
- ITN Centres' Staff

The recommendations of each of the groups are listed in Annex 3.

The Recommendations of each of the groups were presented and extensively discussed in the Plenary. A small group of about 11 persons was subsequently given the mandate to compile and draft the recommendations out of output of the Groups reports and the discussion in the Plenary. These recommendations were then presented and discussed again in the Plenary. Final recommendations are presented in the next chapter of this Executive Report.

Implementation of Recommendations

The delegates agreed that the recommendations which are contained in this report here below represent the vision of the direction of ITN in Africa. The implementation of the various recommendations by each of the existing ITN Centres or future ITN Centres shall depend on many factors including the Centre's institutional framework and environment. Timing of their implementation was considered crucial to the success of the Centres.

Venue of Next Meeting

The ITN Centres' Managers agreed that the Sixth Africa Region Meeting shall be hosted by CREPA. CREPA has already expressed willingness to host the Meeting. The venue of the Meeting shall be decided by CREPA, and could be in any of its countries of operation.

The Managers also agreed that subsequent future Meetings shall not necessarily follow the philosophy of rotating the hosting from Centre to Centre. For an organisation to qualify to host the ITN Africa Region Meeting it shall have qualified as an ITN Centre. In future any Centre which qualifies as an ITN Centre shall be accorded the honour to host the ITN Africa Meeting so long as it is willing to do so.

Recommendations

Preamble

The Fifth Africa Region Meeting endorsed the overall goal of ITN as supporters/ facilitators and not competitors of government and NGOs in the provision of services to the water and sanitation sector. The following are the objectives of the ITN as agreed in 1991 at the Third ITN Africa Region Meeting held in Zimbabwe.

The overall goal of the ITN is to improve access to and effective use of water and sanitation on a sustainable basis for the under served

The specific objective of the ITN in africa is to build national and regional capacity to achieve the overall aim emphasizing participatory training, decentralised management to communities especially women and local authorities and disseminating low cost technologies.

In achieving this specific objective the ITN will focus on three activities *training, promotion, and advisory services.*

Training

- Develop a network of training institutions to accelerate the wide spread adoption of the required skills and approaches at all levels, from the community to sector managers
- Train trainers within and outside the network of training institution
- Provide targeted training for senior staff with key roles in sector development

Promotion

- Promote debate on sector wide policy issues by decision makers to facilitate policy dialogue and reform
- Promote in country and intercountry exchange of information skills knowledge and technologies
- Promote research that is practical and demand driven

Advisory Services

- Provision of advisory services on HRD that is practical and demand driven

On the basis of the above objectives of the ITN the Fifth ITN Africa Region Meeting made the following recommendation:-

A. Institutional Issues

1. Centres should have clear corporate identity.
2. Each Centre should have an enabling institutional environment which may include a long term objective of an autonomous status.
3. Centres should aim to strengthen the links between various sector actors especially Government, Donors and NGO's.
4. Centres should play the facilitators' role to Government, NGOs and training institutions.
5. Centres should not be competitors to implementing agencies — Government, NGOs etc.
6. Centres should adopt a market oriented management strategy, entrepreneurial approach and continue to strive for open and effective management.
7. Centres should actively look for opportunities to develop their own capacity to deliver the full range of services.

B. Collaboration

1. Collaboration should continue to be encouraged and promoted in the identified areas for optimal use of resources and sustainability.
2. Institutions willing to accommodate the ITN objectives should be encouraged and supported.
3. Improved communication should be a high priority of Centres

C. Sustainability

1. ITN Centres whilst recognizing the continued need for a level of core support in areas such as information dissemination, should aim at improved sustainability through adopting a pricing structure for services.
2. ITN should adopt market orientation to enhance sustainability through:
 - Survey of market
 - Identifying roles and areas of strength
 - Developing a promotional strategy
 - Striving for market acceptable quality of outputs/services

D. Co-ordination

1. The meeting noted the UNDP/WB Program's continuing commitment to national capacity building and HRD, despite the absence of a global co-ordinator. The meeting recommended that the UNDP/WB Program be requested to continue to provide leadership to the development of the ITN and PROWESS Programs for which they have the mandate and resources to co-ordinate.
2. That the Program appoint regional co-ordinators to support ITN development in the RWSGs in East and West Africa. This request echoes similar recommendations tabled at previous ITN Africa meetings and now is presented for urgent consideration. At a minimum the program is requested to appoint a bilingual (French-English) Africa regional co-ordinator reporting to either of the RWSGs.
3. The Regional Co-ordinators' responsibilities should include the following:
 - Promotion, marketing, fund-raising and advocacy of the ITN in Africa;
 - Support for the conceptual growth of the ITN;
 - Facilitating exchange between members;
 - Assisting in the initiation of new Centres;
 - Fulfilling a secretariat function for the ITN Managers;
 - Documenting and disseminating information on the experience of the ITN in Africa.

The regional co-ordinator would be specifically tasked with the:

- i) Development of a proposal for the institutional development of the ITN in Africa;
- ii) Production of a case-study on the development of the ITN in Africa.

ANNEX 1 — ITN Centres' Managers Meeting Programme
ITN Centres Managers Meeting
29—30 November 1993

Programme

Day One

29th November 1993

SESSION 1

- 3:30 am Introduction
- Welcome by Head of NETWAS
 - Selection of Chairmen for various sessions
 - Address by the Program representative
 - Discussion of Agenda

10:00 am TEA BREAK

SESSION 2

- 10:30 am Presentation of Centres Reports (15 minutes each plus 15 minutes discussion)
- CREPA
 - TNC
 - TCWS
 - NETWAS

12:30 Summary of Issues Arising

01:00 pm LUNCH BREAK

SESSION 3

2:30 pm Group work to discuss issues arising

4:30 pm TEA BREAK

SESSION 4

Plenary Discussion

5:30 pm ***** END OF DAY ONE *****

Day Two

30th November 1993

SESSION 5

8:30 am Collaboration with policy makers, training institutions, communities and NGOs (15 minutes each plus 15 minutes discussion)

- NETWAS experience - TNC experience
- TCWS experience - CREPA experience

UNDP/World Bank WS Program directions

Coordination of ITN in Africa

- Preparation of framework proposal (TOR) in Group work

10:00 am TEA BREAK

SESSION 6

10:30 am Group work

12:00 noon Plenary discussions

01:00 pm LUNCH BREAK

SESSION 7

2:30 pm Review and Revision of ITN Africa Meeting Agenda
Secretariat prepares Draft Report for Tabling at the ITN Africa Region Meeting on 1-2 December 1993.

4:30 pm TEA BREAK

SESSION 8

5:00 pm Presentation of draft Final Report in the plenary
6:00 pm Secretariat prepares FINAL REPORT

***** END *****

..... ANNEX 2 — ITN Africa Region Meeting Programme
Fifth ITN Africa Region Meeting
1 — 2 December 1993

Programme

Day Three

1st December 1993

SESSION 1 (Chairman Mr. Matthew N. Kariuki)

8:30 am Registration
 Introductions

9:00 am Status of ITN (by Eugene Larbi)

9:30 am Overview of the UNDP-World Bank Program (by Gunnar Schultzberg)

10:30 am **TEA BREAK**

SESSION 2 (Chairman Prof. Nimrod Bwibo)

11:30 am Opening

- Remarks by Head of NETWAS
- Welcome by Director General of AMREF, Dr. Michael Gerber
- Welcome by representative of the UNDP-World Bank Water and Sanitation Program
- Address and opening by The Minister for Land Reclamation, Regional and Water Development Hon. Darius Mbela M.P., E.G.H. (Ministers Speech read by Mr. Wamatu Njoroge, Deputy Secretary, MLRRWD).

1:00 pm **LUNCH BREAK**

SESSION 3 (Chairman, Mr. Eugene Larbi)

2:30 pm Presentation by Mr. Patrick Kahangire, Director Water Development Dept., Uganda
 Subject: Collaboration in water and sanitation sector
 Discussion

 Statement on the Collaborative Council Meeting in Rabat in September 1992 by Mr. Han Heijnen
 -- Discussion

 Issues arising and their prioritization

4:00 pm **TEA BREAK**

SESSION 4

4:30 pm Group Discussion of Issues arising

6:00 pm ***** END OF DAY ONE *****

Day Four

2nd December 1993

SESSION 5

8:30 am Plenary
Presentation of Group Work

10:30 am TEA BREAK

SESSION 6

11:00 am Plenary (Contd.)
Discussion

12:00 am Formulation of Recommendations by group of 10 members (Meetings from 29 Nov.
to 2 Dec.)

Other Delegates Free

1:00 pm LUNCH BREAK

SESSION 7

3:00 pm Plenary

Presentation and discussion of recommendations for adoption

4:30 pm TEA BREAK

5:00 pm ***** END *****

ANNEX 3 — Groups A—D Recommendations
Fifth ITN Africa Region Meeting
1 — 2 December 1993

Recommendations from various Interest Groups

GROUP A: Governments, NGOs, Training Institutions and Community

Expectations of Governments and NGOs from ITN

- 1.1 Compilation of inventory of experts in the sector for use by Governments, NGOs, etc.
- 1.2 Support capacity building (training):
 - Learning institutions;
 - Practicals
 - Learning materials
 - Development of teaching staff
 - Support the establishment of B.Sc. Degree Course in Environmental Health in Universities in the Region e.g. Kenya and Uganda are ready but lack some experts and logistics to start the course.
 - As short term, provide experts and some logistics
 - Long terms - develop local experts to take over.
 - Extension field staff from Government and NGOs;
 - Community empowerment for sustainability of water and sanitation programs, eg:
 - Community involvement and participation - focus on women
 - Mobilisation of resources etc.
- 1.3 Assist NGOs in writing project proposals
- 1.4 Provide advisory services to NGOs/Governments.
- 1.5 Mobilize resources for applied research in the sector
- 1.6 Disseminate results of applied research
- 1.7 Carry out impact studies for their own sustainability
- 1.8 Organize seminars/workshops meetings to facilitate collaboration/coordination at various levels.
- 1.9 Promote transfer and exchange of appropriate technological option in the sector within region.
- 1.10 Continue to support and distribute various materials to Documentation Centres
- 1.11 Consultancies in areas of their strength.

2. What Governments and NGOs can offer ITN

- 2.1 Consultancies in their areas of strength
- 2.2 Sharing of resources:
 - Human
 - Physical facilities
 - Logistics, etc.

3. Recommendations/Advice to ITNs (NETWAS)

- 3.1 Clear definition of roles and areas of strength.
- 3.2 Development of capacity to carry out impact studies of community based/managed sector projects
- 3.3 Play role of facilitators to both Government and NGOs, but not implementors of projects.
- 3.4 Link Government and NGOs sector activities at national and Regional levels.

GROUP B: Donors/Clients

What do we Expect?

- Tailor-made full-fledge courses
- Good Project Proposals
- Good Project Implementation

Recommendations

- Better Advertisement/Marketing of Services
- Have a clear corporate identity

What can we Offer?

- Network linkages
- Marketing Opportunities
- Management Support

GROUP C: UNDP-World Bank Programme and Associate Institutions

Expectations:

- Fulfil mandate "Building capacity through
 - Training
 - Promotion
 - Advisory services"
- Quality Outputs
 - Able to complete in market
- Disseminate products
 - Training Materials
 - Case-Studies
- Broad spectrum of Clients
 - Government
 - NGOs
 - Educational Institution
 - Projects/Donors/Community/L.A
- Open and effective management
- Leadership/Enterpr. outlook
- Dissemination - know and market strengths

- Advice/Back-up
 - Technical
 - Managerial

What we can offer

- Regional Co-ordination
- Partnership
 - Special relationship
 - Complementarity
- Market opportunities
 - Opportunities for service provision
 - New ideas/approaches/skills
 - Contacts
 - Opportunity to takeover activities
 - ? Certification

What we cannot offer

- WB Contracts
- Total Financial Security
- Special relationship in competitive circumstances

GROUP D: ITN Staff

What ITN Can Offer to:

- Governments
- NGOs
- Donors
- Program

Technical Support

1. Consultancies:
 - Human Resource Development (HRD)
 - Training Assessment
 - Pre-service/In-service
 - TOT
 - Evaluation
 - Curriculum Development
 - Case studies/documentation
2. Exchange of information/dissemination
 - Development of Centres
 - Training
 - Procurement & Provision of materials
3. Applied Research
4. Advisory/Promotional support
 - Awareness Creation

- Participating/influencing policy formulation
5. Creating opportunities for people to collaborate
 - Facilitation/promotion of hosting international conferences

What Do ITN' Expect from the Clients:

1. Need for the clients to support the growth of the ITN
 - Recognition
 - Goodwill
 - Conducive working environment
 - Local consultancies
 - Support in utilizing local authorities in promotion of low cost technologies
2. Support the ITN in capacity building
 - With emphasis on training
3. Support funding in areas of:
 - Applied Research
 - Information dissemination
 - Translation of publication
4. The program could support in:
 - Patronage for new centres where need arises
 - Publication of ITN Newsletter
 - Provision of Information (Technical)
 - Communication support of the centres eg. Electronic Mail (EM) linkages.

Formulation of Recommendations

The above recommendations were extensively discussed in Plenary. Thereafter a committee was selected to draft the final recommendations. The following were the members of Recommendations Drafting Committee:-

- | | | |
|-----|-----------------------|---|
| 1. | Mr. Patrick Kahangire | - Ag. Director, Water Directorate, Uganda |
| 2. | Mr. Andrew Makokha | - Deputy Director, Water Development Dept., Kenya |
| 3. | Mr. Piers Cross | - UNDP-World Bank/ Mvula Trust |
| 4. | Mr. Daniel Gubler | - InfraConsult/ SDC |
| 5. | Mr. Han Heijnen | - IRC |
| 6. | Mr. Eugene Larbi | - Manager, TNC |
| 7. | Mr. Tandia Cheick | - Deputy Manager, CREPA |
| 8. | Mr. Paul Taylor | - Manager, TCWS |
| 9. | Mr. Matthew Kariuki | - Manager, NETWAS |
| 10. | Dr. P.M.A. Odira | - University of Nairobi |

Fifth ITN Africa Region Meetings
29 November to 2 December 1993

List of Participants

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**ANNEX 5 — Minister's Opening Speech
Fifth ITN Africa Region Meetings
29 November to 2 December 1993**

Minister's Speech

SPEECH BY HON. DARIUS M. MBELA, E.G.H., M.P. MINISTER FOR LAND RECLAMATION, REGIONAL AND WATER DEVELOPMENT, ON THE OCCASION OF THE OFFICIAL OPENING OF THE 5TH ITN AFRICA REGION MEETING, HELD AT SAFARI LAND CLUB, NAIVASHA, ON 1ST DECEMBER, 1993 AT 11.30 A.M.

**THE CHAIRMAN,
DISTINGUISH GUESTS,
LADIES AND GENTLEMEN**

It gives me much pleasure to be with you this morning to officially open the 5th Africa Region Meeting of the International Training Network for Water and Waste Management (ITN). On behalf of the Kenya Government and my Ministry, allow me to welcome our guests coming from outside Kenya and to wish them a pleasant stay in our country.

Mr. Chairman, I feel greatly honoured to have been given this unique opportunity to address this gathering of water scientists. I am informed that although this is the 5th Meeting of this series, it is being held in Kenya for the 2nd time. I am also made to understand that this meeting is part of the activities of ITN - an organisation that plays a key role in capacity building in the water sector.

I am, indeed, pleased to note that one of the first of ITN centres - Network for Water and Sanitation (NETWAS) was established in Kenya in AMREF in 1986 to serve the Eastern African Region. Mr. Chairman, for us to succeed in our work, the water sector requires frequent exchange of information between water scientists. There is need to intensify specialised training through meetings of this nature to bridge knowledge gaps for better utilization of our water resources. I, therefore, find the theme of this meeting: "Collaboration in the Water and Sanitation sector in Africa for Sustainable Development" very fitting and inspiring because it brings into focus the great importance of establishing fora for learning from each other.

Mr. Chairman, ladies and gentlemen, as the dictum goes, "Water is Life", it is imperative that its conservation is given the prominence it deserves. Collaboration efforts need to be extended particularly in the area of water conservation and efficient utilization.

African countries especially have a lot in common and by virtue of similarity of their problems, they should assist one another in the field of research. For this reason, I want to suggest more interaction in this sector than has been the case before. Our nations can borrow a leaf from the north where there is increasing movement towards integration and co-operation in any fields. It is my sincere hope that this need will receive attention during your deliberation and be ultimately fulfilled.

The short term objective of the former Ministry of Water Development was to supply clean water to all Kenyans in order to improve their health and promote their social and economic development.

The new Ministry of Land Reclamation, Regional and Water Development without losing sight of the need to universalise provision of potable water intends to ensure that the whole country is wet enough as to support food production in economic proportions.

For the last eleven months that I have been in this new Ministry, I have observed that our survival lies in the proper utilization of our arid and semi-arid lands that constitute 80% of our total surface area. This will require the provision of water in sufficient quantities and acceptable standards as to support human and animal life as well as a massive vegetative growth.

Those countries not lucky enough to have oil or other precious minerals must now realise that food is just as a good trading commodity as any mineral in the international market.

While it is understandable why we should import oil, it is shameful that we should at the same time import food when our soils and weather allow us to produce more than those from whom we import.

I have been assessing the impact of the on-going programme in our ASAL areas and I desire to persuade all players, donors included, to modify the approach to ASAL development as to appreciate that provision of water in its various forms should be the dominant activity. ASAL communities require little motivation to embrace water for whatever application as it is the lack of it that makes them appear disadvantaged and destitute.

Provision of water should no longer be regarded as a domestic and sanitary convenience. Communities without potable water are likely to be the same requiring constant famine relief. I believe water development can be approached in such a manner as to eliminate water borne diseases and alimentary demands as well.

I expect, therefore, that engineers and planners in the water sector will from now on be innovative enough and provide wananchi with water they can drink and grow food with.

Mr. Chairman, the water and sanitation sector in Kenya has over the years benefited greatly from the assistance and commitment of friendly countries some of whom are represented here today.

I wish to extend our sincere gratitude to them all for the assistance they have continued to extend to us.

I am aware that this meeting is expected to come up with recommendations on how to enhance regional collaboration for sustainable development. My Ministry is eager to receive recommendations for possible adoption in our planning strategy.

Mr. Chairman, allow me to thank NETWAS and AMREF for sponsoring this meeting and assure you that my Ministry feels honoured to be associated with the spirit of this meeting.

I once again wish to welcome our distinguished guests to Kenya and hope that they will enjoy every moment of their stay. I invite you to visit some of our famous national parks for which Kenya is well renowned through out the world. Lake Nakuru National Park which provides a national habitat for flamingoes, for example is just a few minutes drive from here.

With these few remarks, distinguished guests, ladies and gentlemen, it is now my great pleasure to declare the 5th ITN Africa Region Meeting to be officially open.

MAJI HOUSE
29TH NOVEMBER, 1993