METHERLANDS-PANGLADESH DEVELOPMENT CO-OPERATION PROGRAMME DPHE-WATER SUPPLY AND SANITATION PROJECTS

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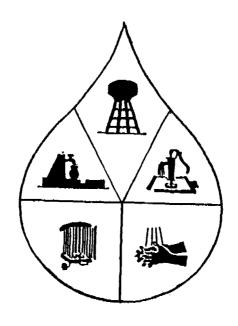
FINANCIAL MANAGEMENT TRAINING

FOR

ACCOUNTANT, ASSISTANT ACCOUNTANTS, ACCOUNTS ASSISTANT

AND BILL CLERK OF PWSS OF 1ST AND 2ND BATCH TOWNS

UNDER 18 DTP



21ST MARCH - 23RD MARCH, 1994

VENUE: TRAINING ROOM

OFFICE OF THE PROJECT DIRECTOR, DPHE. 190, ARAMBAGH, DHAKA-1000.

Module: INTRODU	TION TO BOOKKEEPING	Code : OBF 100
		Edition: 23/01/1994
Section 1: INFO	MATION SHEET	Page : 01 of 14
Duration	: 45 minutes	
Training objectives	- explain the need - mention the bas - explain the fund - recite the bookl - state criteria for	the trainees will be able to: d for bookkeeping sis of bookkeeping ction of bookkeeping records keeping cycle r good bookkeeping determine debit and credit of an account
Trainee selection	: - PWSS Accounts - Accounts Assis	ant, Assistant Accountant stant, Bill Clerk
Training aids	: - Viewfoils : OB - Exercise : OB - Handout : OB	F 100/E 1;
Special features	:	
Keywords	: Bookkeeping/reco	ords/accounts/registers/general ledger.

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Module: INTRODUCTION TO BOOKKEEPING	Code : OBF 100
	Edition: 23/01/1994
Section 2: SESSION NOTES	Page : 01 of 01
1. Introduction	
Explain:	
- the need for bookkeeping	Show V 1
- the principles of bookkeeping	Show V 2
- the basis for registration	Show V 3
- the function of records	Show V 4
2. Principles of bookkeeping	
Explain:	
- outline of bookkeeping operations	Show V 6
- criteria for good bookkeeping	
- accounts	
- collection & disbursement register	
- general ledger and subsidiary ledgers	
- guidelines for determining debit and credit in accounts	
Discussion	Give E 1
- Ask whether there are topics not yet clear to	
participants - execute the exercise to test the clearness of the given material to the participants	
3. Summary	Give H 1

Module : INTRODUCTION TO BOOKKEEPIN	G Code : OBF 100	
	Edition: 23/01/1994	
Section 3: TRAINING AIDS	Page : 01 of 01	
Need for bookkeeping OBF 100/V 1 Why do we need bookkeeping? - For Recording Business Transaction - For Reporting to SB The nature of Reporting is: " in written form " systematic " complete " easy to understand	Principles of bookkeeping OBF 100/V 2 BOOK-KEEPING IS: RECORDING OF BUSINESS TRANSACTIONS ACCORDING TO THE RULE OF ACCOUNT. DETERMINING DEBIT AND CREDIT IS THE MAIN PRINCIPLE OF BOOK-KEEPING. POSTING OF ACCOUNT IN THE GENERAL LEDGER FROM COLLECTION DISBURSEMENT REGISTER.	
Basis for registration OBF 100/V 3 THE BASIS FOR REGISTRATION IN BOOKKEEPING ARE THE: SOURCE DOCUMENTS	Function of records OBF 100/V 4 functions of source documents: 1. ACCOUNTABILITY OF THE EMPLOYEES 2. BASIS FOR REGISTRATION IN BOOKKEEPING	
Criteria for good bookkeeping CRITERIA FOR GOOD BOOKKEEPING: - SYSTEMATIC - PRACTICAL - FLEXIBLE	Exercise OBF 100/E 1	

Module: INTRODUCTION TO BOOKKEEPING		Code : OBF 100
		Edition: 23/01/1994
Section 4:	HANDOUT	Page : 01 of 05

1. Introduction

What is book keeping?

Recording of business transaction in a systematic way so that any one who has minimum knowledge in book-keeping can understand.

Why do we need bookkeeping?

To execute the operation and maintenance of a PWSS, many activities need to be executed. These activities include Recording and Reporting:

Recordings are

- preparing bills
- distributing bills
- collection of revenues
- payment of salaries
- etc., etc.

In order to be able to manage the PWSS operations well, the Superintendent requires information on the performance of the PWSS. The information he needs must be:

- in writing
- systematic
- clear and correct
- easy to understand

When the books of accounts maintained properly the reporting become very easy. Therefore bookkeeping is required. Bookkeeping is a means to record and group the financial transactions taking place in the PWSS in such a way that it provides the required information. The basis of recording are the source documents. Source documents are documents concerning the transactions taking place in the PWSS. All transactions, without any exception, need to be recorded. Recording takes place at various locations in the PWSS and each staff member fills in specific source documents. The functions of such source documents are:

- to account for the activities executed by the staff member concerned
- to form the basis of registration in bookkeeping.

Module : I	NTRODUCTION TO BOOKKEEPING	Code : OBF 100
		Edition: 23/01/1994
Section 4:	HANDOUT	Page : 02 of 05

2. Principles of Bookkeeping

Principles of book-keeping mean recording of business transaction according to the rule of account. Determining Dr. Cr. is the main principle of book-keeping

In order to achieve good results, the following divisions have to be made:

- source documents (debit/credit and journal vouchers)
- recording the source documents to primary as well as final books of accounts (collection & disbursement register and general ledger)
- preparation of trial balance

Good bookkeeping has to meet the following criteria:

- systematic
- practical
- flexible.

Systematic

A system is a method by which we do something. For proper bookkeeping a good system is needed. By using the system properly, unnecessary expenditures can be avoided.

Practical

Practical means realistic. Practical bookkeeping is bookkeeping which is related to the organization and not irrelevant. If the system is practical it can be implemented easily.

Flexible

Flexible means easy to be adjusted in the case of changes, such as additions or reductions. Flexible bookkeeping is bookkeeping that can be used under all circumstances and conditions.

Example: The PWSS Superintendent decides, that the water bills should not be paid any longer at the cashier's counter, but should be paid directly to the Bank. In a good bookkeeping system not much has to be changed in the accounts. Only in the Collection & Disbursement Register an extra column for "Bank" will be sufficient.

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	·	Edition: 23/01/1994
Section 4:	HANDOUT	Page : 03 of 05

What is meant by: Accounts, Collection & Disbursement Register, General ledger?

Accounts

Accounts are recording and classifying transactions in such a way, that it can be realized by any person at any time and they reflect the true position of the business enterprise. There are very many different types of financial transactions taking place in the PWSS, for instance:

- purchase of ballpoints, rulers, paper, staplers, etc.
- * payment of salary to pumpdriver, tubewell mechanic, bill clerk, etc. (purchase of ballpoints, rulers, staplers, etc. is stationey account) (salary to staff under head salary and allowances).

Recording of each transaction separately is not very practical and will be very difficult to control. To overcome this problem, the financial transactions are recorded in groups. For instance the purchases of pens, paper, rulers, etc. are grouped into "purchase of stationary". Groups of financial transactions are called accounts.

Collection & Disbursement Register

Collection and Disbursement Register is a Register where all collection and disbursements are recorded according to the principles of book keeping.

Financial transactions are recorded on a daily basis or according to date and serial number of Debit/Credit Voucher in the Collection & Disbursement Register.

General ledger

The accounts recorded in the Collection and Disbursement Register are transferred daily or at the end of the month to the General ledger. General ledger is the most important book. All the accounts are posted in the General Ledger according to the head of the account i.e. all salary under head salary and allowences, pen, paper, pin etc. under head printing and stationary. So itemwise expenditure and income is available in the General ledger.

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Guidelines for debiting and crediting accounts

The basic activity of bookkeeping is debiting and crediting accounts in accordance with the transactions which have taken place. There are three different types of accounts in bookkeeping:

Personal accounts : Person related

Real accounts : materials/assets related

- Nominal accounts : exist as a concept, but not physically, for instance House rent,

telephone bills, etc.

How to determine Debit/Credit?

Personal accounts : Who receives : Debit

Who pays : Credit

Real accounts : What comes in -: Debit

What goes out : Credit

Nominal accounts : Expenses/Loss : Debit

Income/Profit : Credit

Example : 1 Received Loan from Karim for Tk.1,00,000 Personal A/C

2 Purchase a Motor Cycle for Tk. 75,000 Real A/C

3 Paid salary for Tk. 60,000 Nominal A/C

3. Summary

- Bookkeeping is necessary in the PWSS, because the Superintendent requires information on the financial performance in a written form which is systematic, clear and easy to understand.
- The activities in bookkeeping include:
 - * recording of accounts in the Collection & Disbursement Register on a daily basis;
 - * transfer of the accounts from the Collection & Disbursement Register to the General ledger, and cross check on a monthly basis;
 - * preparation of reports and information.
- Good bookkeeping is systematic, practical and flexible.

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		Edition: 23/01/1994
Section 4:	HANDOUT	Page : 05 of 05

EXERCISE

1. On September 20, 1993 your PWSS purchased a Honda motorbike with 100 c.c. engine for Tk.75,000/-. You received the motorbike on that day and payment was also made.

How do you register this purchase in the bookkeeping system?

2. On September 25 the newly purchased motorbike hit a rickshaw and experienced some damage. The motorbike was brought to a workshop for repair. The cost of repair paid by the PWSS was Tk.400/-.

How do you register this damage in the bookkeeping system?

On September 25 the PWSS received an amount of Tk.150/- from Mr. Monowar Chowdhury as an instalment on his debt.

How do you register this payment in the book-keeping system?

Journal and also in the collection and Disbursement register.

(Form of Journal voucher and collection and disbursement register would be supplied).

Module: INTRODUCTION TO BOOKKEEPING	Code : OBF 100	
	Edition: 23/01/1994	
Annex: VIEWFOILS	Page : 01 of 06	
•		
TITLE:	CODE:	
1. Need for bookkeeping	OBF 100/V 1	
2. Principles of bookkeeping	OBF 100/V 2	
3. Basis for registration	OBF 100/V 3	
4. Functions of source documents	OBF 100/V 4	
5. Criteria for good bookkeeping	OBF 100/√ 5	
•		

Why do we need bookkeeping?

- For Recording Business Transaction
- For Reporting to SB

The nature of Reporting is:

- * in written form
- * systematic
- * complete
- * easy to understand

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BOOK-KEEPING IS: •

- RECORDING OF BUSINESS TRANSACTIONS ACCORDING TO THE RULE OF ACCOUNT.

- DETERMINING DEBIT AND CREDIT IS THE MAIN PRINCIPLE OF BOOK-KEEPING.

- POSTING OF ACCOUNT IN THE GENERAL LEDGER FROM COLLECTION DISBURSEMENT REGISTER.

THE BASIS FOR REGISTRATION IN BOOKKEEPING ARE THE:

SOURCE DOCUMENTS

functions of source documents:

1. ACCOUNTABILITY OF THE EMPLOYEES

2. BASIS FOR REGISTRATION IN BOOKKEEPING

CRITERIA FOR GOOD BOOKKEEPING:

- SYSTEMATIC
- PRACTICAL
- FLEXIBLE

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Module: PWSS FINA	NCIAL MANAGEMENT SYSTEM	Code : OBF 120
(EXISTING)		Edition: 23/01/1994
Section 1: INFORM	ATION SHEET	Page : 01 of 14
Duration :	45 minutes	
Training objectives :	After this session the trainees will - defects of existing PWSS Finance - rationale for new PWSS Finance - objectives of new PWSS Finance - Superintendent's position in Final Organisation; - PWSS Superintendent's Finance responsibilities; - over all picture of new PWSS Finance System.	ial Management System; al Management System; al Management System; ancial Management
Trainee selection ;	- PWSS Accountant, Assistant Accounts Assistant, Bill Clerk	countant
Training aids :	- Viewfoils : OBF 120/V 1-4; - Handout : OBF 120/H 1.	
Special features :	-	
Keywords :	- Financial Management Rationale	

Module:	PWSS FINANCIAL MANAGEMENT SYSTEM	Code : OBF 120
	(EXISTING)	Edition: 23/01/1994
Section 2:	SESSION NOTES	Page : 01 of 02
introducti	yourself to the trainees and ask for trainee's on the trainee and ask for trainee's ther any one has any training experience.	Lecture
	oout the subject heading of the training. NTRODUCTION TO PWSS FINANCIAL MANAGEMENT SYSTEM	
	juestion to selected trainee they understand by the subject heading	Lecture
System.	System ne defects of existing PWSS financial Management ome this what is needed.	Show V 1
•	tem Rationale em the rationale for PWSS Financial Management	Show V 2
	s bout the objectives of new PWSS Financial ent System.	Show V 3
	ndent ne position of Superintendent in the Financial ent Organisation.	Show V 4

Module: PWSS FINANCIAL MANAGEMENT SYSTEM (EXISTING)	PWSS FINANCIAL MANAGEMENT SYSTEM	Code : OBF 120
	(EXISTING)	Edition: 23/01/1994
Section 2:	SESSION NOTES	Page : 02 of 02
- Explain th	d Responsibilities of Superintendent ne Superintendent's duties and responsibilities and re to perform his duties effects PWSS.	
7. Training I	Veeds	
very impo	nat in this situation training for Superintendent is ortant and provide overall picture of new PWSS Management System.	
8. Summary		
	and pragmatic financial system is very important vely run and organisation.	
To operat be develo	e effectively and efficient financial system has to ped.	Give H 1
	•	

`Module :			Code : OBF 120
(EXISTING)		Edition: 23/01/1994	
Section 3:	TRAINING AIDS		Page : 01 of 01
Financial Ma ADHOC I IMPROPE SINGLE E DOUBLE KEEPING NO SEPA NO INTEL FINANCL NO INVE MANAGE BREAK E MISSING REGULAR Objectives O' Financial Ma TO IMP MANAG TO BUIL WATER TO INTE FINANC INTROD ACCOU PROVID SUPERIN	RATE BUDGET FOR PWSS RNAL CONTROL AL POWER NOT DELEGATED NTORY AND FIXED ASSETS MENT VEN ANALYSIS CONCEPT REPORTING NOT EXISTING If new PWSS OBF 120/V 3 Nagement System LEMENT THE FINANCIAL REMENT SYSTEM LD FINANCIALLY VIABLE SUPPLY SYSTEM RODUCE SELF SUSTAINABLE CIAL MANAGEMENT UCE DOUBLE ENTRY	SKILL RESPONSIBLE FO FINANCIAL MAN CONTROL PWSS MANAGEMENT S THE SYSTEM EFF KEEP SUPERVISO BY SUBMITTING	AS A FINANCIALLY UNIT OF INO LOSS BASIS ING TO MAKE PWSS DLING NEW REMENTS WSS FINANCIAL E SYSTEM CHARACTER CHARACTE

Module :	PWSS FINANCIAL MANAGEMENT SYSTEM	Code : OBF 120
	(EXISTING)	Edition: 23/01/1994
Section 4:	HANDOUT	Page : 01 of 05

1. Introduction

- Improvement and expansion of the Water Supply system and provision of limited sanitation was taken up as target of Dutch Assisted DPHE Water Supply and Sanitation projects. The overriding objective of the project is to build a dependable and safe water supply system in the project towns. The need for financially viable water supply system and sustainable financial management practices for the Pourashava were identified as crucial area. Thus as a part of Institutional Development Programme of the projects, the Programme Office (PO), with the object to build the planned to design and implement an uniform financial management system. This financial and accounting system Manual has incorporated the financial and accounting system to be implemented in PWSS.

2. Objectives

- Keeping in view the above stated aims and targets this financial and accounting system manual has been prepared primarily to meet the following objectives:
 - 1. to implement the financial and accounting system in the PWSS;
 - to build a financially viable water supply system within the Pourashava;
 - 3. to introduce a self sustainable financial management in PWSS;
 - 4. to introduce double entry accounting system in PWSS; and
 - 5. to provide off-job and on-the-job training to the PWSS accounts staff.

3. Existing Financial Management System

- The majority of Pourashava have no separate PWSS Financial Management. It is carried out on an adhoc basis. Book-keeping are improper and double entry system is not followed. No separate budget exists for PWSS. Internal Control and delegation of financial powers are not effected. Inventory and fixed assets management, break-even concept and regular reporting do not exist.

4. Rationale of New PWSS Financial Management System

- The PWSS needs strong financial management. PWSS must be recognized as a financially self supporting unit of Pourashava. It must operate on "No loss Basis". The PWSS must replace the old system by implementing a new financial management system.

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l		(EXISTING)	Edition: 23/01/1994
Ī	Section 4:	HANDOUT	Page : 02 of 05

5. Framework of PWSS Financial and Accounting System

- Framework of PWSS Financial and Accounting system includes all functions relating to planning, performance recording and controlling the day-to-day financial and accounting functions of PWSS. The categories of functions will be:
 - a. financial planning.
 - b. actual financial performance recording.
 - c. controlling.

6. PWSS Superintendent's position in the Financial Management Organisation

 PWSS Superintendent will be placed directly under the Supervisory Board for handling the day to day financial work of PWSS in cooperation with the PWSS Accountant and with assistance of subordinate staff under accountant.

7. PWSS Superintendent's Duties and Responsibilities

- PWSS Superintendent will be responsible for following duties :
 - He must upgrade his skill for handling Financial Management affairs of PWSS.
 - He will be responsible for implementing PWSS Financial Management System.
 - He must control and coordinate the PWSS Financial and accounting system and manage it efficiently.
 - He must report to the management with accurate and timely financial report. His failure will effect PWSS adversely.

8. Features of Financial and Accounting System

- Financial and Accounting System will involve seven (7) main steps through which the financial and accounting transactions would pass through.
 - Expected Income and Expenditure Planning.
 - All accounting transactions of any category would originate from the transacted information or data which as a rule would be documented in <u>Source Documents</u>.
 - All source documents would be recorded in the <u>Books of prime or original entry</u> and in <u>Subsidiary Ledgers/Registers</u>.
 - The double entry aspect of each transaction would be adopted by the way of journalisation with the help of Journal Vouchers or by Direct posting.

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- All debit and credit aspects of each transaction would be posted to respective heads of accounts in the <u>Book of Final Entry</u>, which means, in the <u>General Ledger</u>.
- Balance of each account appearing in the General Ledger would be extracted and the first report named <u>Trial Balance</u> would be prepared for completing all other closing reports. Reports shall be extracted from subsidiary books of updating management with extra information.
- Controlling all financial and accounting transactions under proper procedures for avoiding irregularities.

9. Flow Diagram of Overall Financial and Accounting System

- In the light of framework and features discussed above three main functional categories of PWSS financial and accounting system are as follows
 - a. Planning functions include
 - . Budgetary control.
 - . Break-even analysis to fix water charge.

b. Performance recording functions include

- . Customer accounting.
- . Collection accounting.
- . Disbursement accounting.
- . Fixed asset accounting.
- . General Ledger accounting (summarizing)
- . Annual closing.

c. Control functions include

- . Control through reports, for the Management Information System (MIS).
- . Control through delegation of financial powers.
- . Control through internal check, coordination and audit.

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Section 4 :	HANDOUT	Page : 04 of 05

10. Trained Accounts staff under Financial Management

- PWSS need strong financial management to have financially self supporting water supply unit in Pourashava. It will operate on "no loss basis". Trained PWSS Accountant /Assistant accountant would be placed directly under the PWSS Superintendent for handling day to day financial works of PWSS independently. Accounts staff employment policy would be as follows:

Number of consumers

Accounts staff number

Consumers up to 800

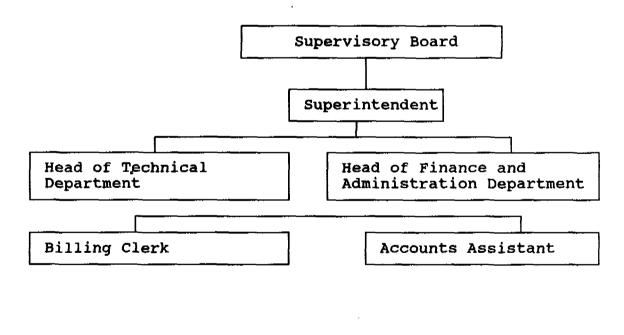
One Asstt. Accountant, one bill clerk, one peon

For every additional of 500 consumers

One additional bill clerk or

Accounts Assistant will be appointed.

PWSS SUPERINTENDENT'S POSITION IN PWSS ORGANOGRAMME IS GIVEN BELOW



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11. Implementation of PWSS Financial and Accounting System

The PWSS Financial and Accounting system will be implemented through Dutch Assistance. The introduction will take place in two phases. These phases are defined by first priority and second priority areas.

The First Priority will cover

- Budgetary control for the purpose of planned incomes and expenditures.
- Customers accounting to ascertain actual income arises through billing.
- Collection accounting to realize fund for meeting PWSS expenses.
- Disbursement accounting for all expenses met by cheque and cash.

The Second Priority will cover

- Break-even analysis for fixation of water charges
- Inventory accounting
- Fixed asset accounting
- All control functions of PWSS

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	(EXISTING)	Edition: 23/01/1994	
Annex:	VIEWFOILS	Page : 01 of 05	

TIT	'LE':	CODE:
	4	
1.	Defects of existing PWSS financial management system	OBF 120/V 1
2.	Rationale for new PWSS financial system	OBF 120/V 2
3.	Objectives of new PWSS financial management system	OBF 120/V 3
4.	PWSS Superintendent's financial duties and responsibilities	OBF 120/V 4

ADHOC FINANCIAL MANAGEMENT

IMPROPER BOOK KEEPING

SINGLE ENTRY SYSTEM INSTEAD OF DOUBLE ENTRY SYSTEM OF BOOK KEEPING

NO SEPARATE BUDGET FOR PWSS

NO INTERNAL CONTROL

FINANCIAL POWER NOT DELEGATED

NO INVENTORY AND FIXED ASSETS MANAGEMENT

BREAK EVEN ANALYSIS CONCEPT MISSING

REGULAR REPORTING NOT EXISTING

RECOGNIZE PWSS AS A FINANCIALLY SELF-SUPPORTING UNIT OF POURASHAVA

OPERATE PWSS ON NO LOSS BASIS

ORGANIZE TRAINING TO MAKE PWSS CAPABLE OF HANDLING NEW FINANCIAL REQUIREMENTS

IMPLEMENT NEW PWSS FINANCIAL AND ACCOUNTING SYSTEM

TO IMPLEMENT THE FINANCIAL MANAGEMENT SYSTEM

TO BUILD FINANCIALLY VIABLE WATER SUPPLY SYSTEM

TO INTRODUCE SELF-SUSTAINABLE FINANCIAL MANAGEMENT

INTRODUCE DOUBLE - ENTRY ACCOUNTING

PROVIDE OFF-JOB TRAINING TO PWSS SUPERINTENDENT

PROVIDE OFF-JOB AND ON THE JOB TRAINING TO PWSS ACCOUNTANT

MUST UPGRADE HIS SKILL FOR HANDLING FINANCIAL MANAGEMENT SKILL

RESPONSIBLE FOR IMPLEMENTING FINANCIAL MANAGEMENT SYSTEM

CONTROL PWSS FINANCIAL
MANAGEMENT SYSTEM AND MANAGE
THE SYSTEM EFFICIENTLY

KEEP SUPERVISORY BOARD SATISFIED BY SUBMITTING ACCURATE AND TIMELY PWSS FINANCIAL REPORTS

Module : BUDGETI SYSTEM	NG USING NO LOSS ACCOUNTING	Code : OBF 500 Edition: 23/01/1994
Section 1: INFOR	MATION SHEET	Page : 01 of 01/17
Duration _	: 135 minutes	
Training objectives	: After this session the trainees will - explain what is a budget; - mention the objectives of budge - state various types of budget.	
Trainee selection	: - PWSS Accountant, Assistant Accounts Assistant, Bill Clerk	countant
Training aids	: - Viewfoils : OBF 500/V 1-6; - Handout : OBF 500/H 1.	
Special features		
Keywords	: Budget, Budget form, Sales Budget Expenditure Budget, Break-even an report	

Module :	BUDGETING USING NO LOSS ACCOUNTING	Code : OBF 500
	SYSTEM	Edition: 23/01/1994
Section 2:	SESSION NOTES	Page : 01 of 02
1. Introduct	ion	
 Exchange session. 	greetings and introduce the subject matter of the	Lecture
- Ask ques	tion what is meant by Budget.	
PWSS's (nat as a part of financial planning every year expected income and expenditure for the following estimated. This process of incomes and expense called budget.	
2. Contents	and objectives	
- Explain the of budget	ne budget contents and also explain the objectives t.	Show V 1
3. Time sch	edule .	
•	ne budget time schedule and explain the chain and ce of timing	Show V 2
4. Income b	udget	
	duly completed income budget form no.1 and 2 inees of the income budget.	Show V 3-4
- Explain th	ne income budget preparation procedure.	

Module :	BUDGETING USING NO LOSS ACCOUNTING SYSTEM	Code : OBF 500
		Edition: 23/01/1994
Section 2:	SESSION NOTES	Page : 02 of 02
5. Expenditu	ire budget	
developm	nat expenditure budget of PWSS include both ent expenditure and non-development expenditure in the contents of expenditure budgets.	Show V 5
through t	budget format to all trainees and ask them to go he same. The format has headlines vertically and lly. Vertical headings explain heads of expenses.	
- Explain th	ne procedure for preparing budget.	Show V 6
6. Exercise	on Budget Preparation	
	·	
	•	

Module :		SING NO LOSS	ACCOUNTING	Code : OBF 500	
	SYSTEM		Edition: 23/01/1994		
Section 3 :	TRAINING	AIDS	-	Page : 01 of 01	
Budget conte	BUDGET CONTENTS	OBF 500/V 1	Budget time sche	dule OBF 500/V 2 N OF CAPITAL AND DGET (May Beginning)	
	ANNUAL FINANCIAL PLAN DEVELOPMENT BUDGET		DISCUSSION COMMITTEE/	ON BUDGET, IN BUDGET S.B BY 10TH JUNE	
	NON-DEVELOPMENT OR RE-	VENUE	FINAL BUDGI CHAIRMAN B	ET SUBMISSION TO BY 15TH JUNE	
	INCOME EXPENDITURE		BUDGET APPI PARISHAD BY	ROVAL BY POURASHAVA (SOTH JUNE	
	OBIECTIVES			REVIEW BY CHAIRMAN DECEMBER AND MARCH	
	TO PLAN AND CONTROL INCOME AND EXPENDITURE	:	REVISED BUD PREPARED	OGET SHOULD BE	
	CAPITAL EXPENDITURES		BUDGET VAR BE PREPARED	LANCE REPORT SHOULD	
Ascertain wa	-	OBF 500/V 3	Income budget procedure	eparation OBF 500/V 4	
IN	ASCERTAIN WATER O	CHARGE	INCOME BU	JDGET PREPARATION PROCEDURE	
	COME BY RESIDENTIA ON-RESIDENTIAL	U .	COMPLETE B	OTH THE INCOME FORMS	
IN	DUSTRIAL, COMMERC	IAL	WITH BUDGET/ACTUAL AMOUNT (From Water Sales Budget)		
	ASCERTAIN		NEW CONNE ADDITIONAL	CTION RELATED INCOME	
w	ATER SALES (FORM - 1)	WATER TAX	WATER TAX ON HOLDING TAX SALES OF FORMS	
Di	etermine monthly ii	NCOME	SALES OF FO		
	ULTIPLY BY 12 MONTH ETERMINE ANNUAL INC		Proposed grants/aids/loan as are in the next years' pipeline		
Expenditure	budget EXPENDITURE BUDGET	OBF 500/V 5	OVISTION	VEN AHALYSIS IGENERALI	
	RELATED EXPENSES: IES, BONUS ETC.		VARIABLE CUST PER UNIT	20 000 UNIT TK +0 000 TK +1 TK -0	
	RELATED EXPENSES : OIL, LUBRICANT, REPAII	3	SOLUTION REFORE DETERMINING BEF WE SHO SALUT - 20 000 T III	PIEC KNOW CONTINUUTION AND PRINT 2 00 000	
PRINTI	E RELATED EXPENSES : NG, STATIONARY, GE, TELEPHONE ETC.		U.S. VARIAND FOR SO. 1, 20 UM 10 UM		
BUILDI	OPMENT EXPENSES : NG, PIPELINE, TUBEWEI TURES ETC.	L	FAKES CAST SALES BEP CONTRIBUTION	%(90° 2.00.000 *10° 2.000 *10° 2.000	
	SION AND RESERVE : CIATION, BAD DEBT, ET	C.	Mat 1 - propos	PROFIT - 10 GGG	
TOTAL	REVENUE EXPENSES :		(m10 com 150,000	40-473,000	
TOTAL	CAPITAL EXPENSES :				

Module :	BUDGETING USING NO LOSS ACCOUNTING SYSTEM	Code : OBF 500
		Edition: 03/02/1994
Section 4:	HANDOUT	Page : 01 of 03

1. Definition

In simple budget can said a financial plan of an organization.

Budgeting is an inseparable part of an organization. It ensures smooth performance of any programme. Budgetary system will take care of financial planning function of PWSS. PWSS budgetary system will regulate incomes and expenditures, assets and liabilities in a planned manner.

2. Objectives

PWSS budgetary system has the objectives to plan and control:

- the income and expenditure;
- the capital expenditures particularly concerning to development activities;
- the financing to ensure adequate working capital.

3. Procedure and process of budgetary system

Procedure and process of PWSS budgetary system would involve the following:

- in the month of May (beginning), PWSS budget shall be prepared;
- proposed budget shall be discussed in the Supervisory Board of PWSS prior to approval;
- budget must be approved by the Pourashava before 30th June each year;
- both revenue and development budget of PWSS will be prepared in specified form;
- budget must be reviewed with the actual by the Superintendent and PWSS Supervisory Board on quarterly basis and causes of Variance should be investigated to take appropriate measures.
- on regular basis, revised or supplementary budget should be prepared to reflect actual income and expenditure of PWSS.

Module :	BUDGETING USING NO LOSS ACCOUNTING SYSTEM	Code : OBF 500
		Edition: 03/02/1994
Section 4:	HANDOUT	Page : 02 of 03

4. Budget forms

The budget forms for PWSS include both incomes and expenditures. Budget forms are prepared in such a manner that it can accommodate future changes of any middle size PWSS. Budget will be prepared by the PWSS Accountant in consultation with PWSS Superintendent. There are three budget forms:

- a. Water Sales Budget.
- b. Income Budget.
- c. Expenditure Budget.

a. Water Sales Budget

It provides detailed water sales budget by dia and meter. Although at present there is no meter system in the Pourashava, yet budget by meter is provided to accommodate the future needs. The bill register will have dia wise actual demand/income analysis for each month. This will help to find out budgeted dia wise connections in future.

b. <u>Income budget</u>

It will be used to estimate item wise income of PWSS for the budget period. All types of possible incomes of WSS, based on the present trend of receipt will be included in this form.

c. Expenditure budget

- i. staff related expenses
- ii. operation and maintenance related expenses
- iii. office related expenses
- iv. development or asset acquisition related expenses
- v. provisions and reserves
- vi. grand total

Module :	BUDGETING USING NO LOSS ACCOUNTING SYSTEM	Code : OBF 500
		Edition: 03/02/1994
Section 4:	HANDOUT	Page : 03 of 03

5. Break-even analysis

The object to recognize PWSS as a financially self-supporting unit and to operate it on "no loss basis" the method for fixing water charge rate should be based on the equation where PWSS's total income equates with its total expenses and provisions.

In general PWSS expenses are of variable and fixed nature. In addition to the expenses, PWSS will have certain risk and expansion elements in the form of old debt, water loss, expansion, price escalation etc. Which should be considered to arrive at a no loss situation. Water charge rate calculation must, therefore, take into account all factors, where its total income arising out of water charge must equate with all variable expenses, fixed expenses and provisions. This equating point of total income to total expenses and provisions is known as Break-even point. PWSS's future water rate calculation must be based on this 'Break-even Analysis".

Module :	BUDGETING USING NO LOSS ACCOUNTING SYSTEM	Code : OBF 500
		Edition: 23/01/1994
Annex:	VIEWFOILS	Page : 01 of 07
_		
TITLE :		CODE:
1. Budg	jet contents	OBF 500/V 1
2. Budg	jet time schedule	OBF 500/V 2
	ertain water charge	OBF 500/V 3
Asce	ertain income	
4. Inco	me budget preparation procedure	OBF 500/√ 4
5. Expe	nditure budget	OBF 500 ∕V 5
6. Brea	k-even analysis	OBF 500/V 6
	•	

BUDGET CONTENTS

ANNUAL FINANCIAL PLAN

DEVELOPMENT BUDGET

NON-DEVELOPMENT OR REVENUE BUDGET

INCOME

EXPENDITURE

OBJECTIVES

TO PLAN AND CONTROL

INCOME AND EXPENDITURE

CAPITAL EXPENDITURES

PREPARATION OF CAPITAL AND REVENUE BUDGET (May Beginning)

DISCUSSION ON BUDGET, IN BUDGET COMMITTEE/S.B BY 10TH JUNE

FINAL BUDGET SUBMISSION TO CHAIRMAN BY 15TH JUNE

BUDGET APPROVAL BY POURASHAVA PARISHAD BY 30TH JUNE

QUARTERLY REVIEW BY CHAIRMAN SEPTEMBER, DECEMBER AND MARCH

REVISED BUDGET SHOULD BE PREPARED

BUDGET VARIANCE REPORT SHOULD BE PREPARED

ASCERTAIN WATER CHARGE

INCOME BY DIA

INCOME BY RESIDENTIAL/ NON-RESIDENTIAL

INDUSTRIAL, COMMERCIAL

ASCERTAIN

WATER SALES (FORM - 1)

DETERMINE MONTHLY INCOME

MULTIPLY BY 12 MONTH AND DETERMINE ANNUAL INCOME

INCOME BUDGET PREPARATION PROCEDURE

COMPLETE BOTH THE INCOME FORMS WITH BUDGET/ACTUAL AMOUNT (From Water Sales Budget)

NEW CONNECTION RELATED ADDITIONAL INCOME

WATER TAX ON HOLDING TAX

SALES OF FORMS

PROPOSED GRANTS/AIDS/LOAN AS ARE IN THE NEXT YEARS' PIPELINE

EXPENDITURE BUDGET

STAFF RELATED EXPENSES: SALARIES, BONUS ETC.

WATER RELATED EXPENSES: FUEL, OIL, LUBRICANT, REPAIR

OFFICE RELATED EXPENSES: PRINTING, STATIONARY, POSTAGE, TELEPHONE ETC.

DEVELOPMENT EXPENSES:
BUILDING, PIPELINE, TUBEWELL
FURNITURES ETC.

PROVISION AND RESERVE: DEPRECIATION, BAD DEBT, ETC.

TOTAL REVENUE EXPENSES:

TOTAL CAPITAL EXPENSES:

BREAK EVEN ANALYSIS (GENERAL)

QUESTION:

UNIT PRODUCED : 20,000 UNIT FIXED OVER HEAD : TK.50,000 VARIABLE COST PER UNIT : TK. 6

SELLING PRICE PER UNIT : TK.10

CALCULATE THE BREAK EVEN POINT (BEP)

SOLUTION:

BEFORE DETERMINING BEP WE SHOULD KNOW CONTRIBUTION AND PROFIT.

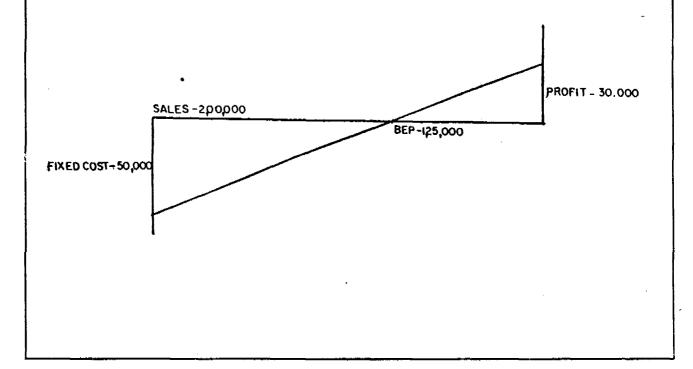
SALES : 20,000 * 10 2,00,000 LESS : VARIABLE COST 20,000 * 6 1,20,000

CONTRIBUTION: 80,000 LESS: FIXED COST 50,000

PROFIT 30,000

FIXED COST* SALES 50,000 * 2,00,000

BEP: ----- = Tk. 1,25,000 CONTRIBUTION 80,000



	Department of Public Health Engineering				
	S, BILL COLLECTION ISTRATION	Code : OBF 510 Edition: 23/01/1994			
Section 1: INFO	RMATION SHET	Page : 01 of 01/16			
Duration	: 45 minutes	1 / 030 / 0 / 0 / / 10			
Training objectives	: After this session the trainees with a supervising the billing; - bill collection; - objectives of billing; - functions of billing; - procedure of billing; - bank collection statement; - bill register; - customer ledger receipt - credit voucher - collection register	ill be able to:			
Trainee selection	: - PWSS Accountant, Assistant A - Accounts Assistant, Bill Clerk	Accountant			
Training aids •	: - Viewfoils : OBF 510/V 1-7; - Handout : OBF 510/H 1.				
Special features	: Bills/Billing/Bill collection/Bank Co	ollection			
Keywords					

Module : BILLING, BILL COLLECTION/ADMINISTRATION	Code : OBF 510
	Edition: 23/01/1994
Section 2: SESSION NOTES	Page : 01 of 01
1. Introduction	Lecture
- Introduce yourself to the trainees for introduction.	
- Inform about the subject heading of the training.	
2. Objectives	Show V 1
- Explain what is bill.	
- Explain how it is issued	
3. Functions	Show V 2
- Explain the functions of bill.	
4. Forms and register of billing	Show V3
- Explain the related forms and register of billing.	
5. Procedure of billing and collection	Show V 4
- Explain the procedure of billing.	
- Explain the procedure of bill collection.	
6. Function of collecting Bank	Show V 5
- Explain the function of collecting bank.	
7. Use of bill register	Show V 6
- Explain the use of bill register.	
- Explain what is available from bill register.	
8. Customer Ledger	Show V 7
- Explain the detailed function of customer ledger	
9. Exercise, Bill, Bill Register, Customer Ledger	

Module : BILLING, BILL COLLECTION/AD	MINISTRATION	Code : OBF 510
		Edition: 23/01/1994
Section 3: TRAINING AIDS		Page : 01 of 02
Objectives OBF 510/V 1	Functions	OBF 510/V 2
BILL IS A DOCUMENTARY EVIDENCE GIVEN TO THE CUSTOMER TO PAY- CERTAIN SUM OF MONEY.	TO INFORM THE HIS PAYMENT	E CONSUMER ABOUT
BILL MUST BE ISSUED REGULARLY	TO MAINTAIN II ACCOUNT	NDIVIDUAL CONSUMER
BILLING SYSTEM SHOULD BE SIMPLIFIED	TO PREPARE OU OF EACH CONS PARTICULAR DA	ITSTANDING POSITION UMER ON A ATE
ARREAR BILL SHOULD BE MENTIONED IN THE CURRENT BILL		
Related forms and register OBF 510/V 3	Procedure of billing	g OBF 510/V 4
	INDIVIDUAL BILL T	O BE ISSUED
CONSUMER BILL (FORMS)	BILL WILL BE ISSUE	D in triplicate
•	ALL PARTICULAR C BE AVAILABLE IN B	OF CUSTOMER MUST
BILL REGISTER (REGISTER)	BILL FOR EACH MO PREPARED	NTH SHOULD BE
CUSTOMER LEDGER (REGISTER)	DUE DATE FOR PAY FIXED IN THE BILL	MENT SHOULD BE
	ALL BILLS SHOULD SUPERINTENDENT	BE SIGNED BY THE
	BILL SHOULD BE CO THROUGH BANK	LLECTED
Functions of collecting Bank OBF 510/V 5	Functions of bill re	egister OBF 510/V 6
SELECTED BANK/BANKS SHOULD COLLECT MONEY FROM CONSUMER AGAINST BILL	THE BILL REGIST DEMAND REGIST THE MONTHLY I	TER TO ASCERTAIN
BANK MUST SUBMIT WEEKLY BANK STATEMENT	MONTHLY TOTA FROM BILL REGI	AL INCOME IS KNOWN STER
MONEY FROM COLLECTING BANK SHOULD BE TRANSFERRED TO STD ACCOUNT AS PER INSTRUCTION OF PWSS		TED TO THE DEBIT ISTOMER RECEIVABLE
	AND CREDIT TO ACCOUNT THRO VOUCHER	RESPECTIVE INCOME DUGH JOURNAL

Module :	BILLING, BILL C	OLLECTION/AC	MINISTRATION	Code : OBF 510
				Edition: 23/01/1994
Section 3:	TRAINING	AIDS		Page : 02 of 02
Functions of Ledger	Customer	OBF 510/V 7		
EACH	CUSTOMER ACCOUNT MUST BE ED IN THE CUSTOMER LEDGER			
REGIS	HE BASIS OF MONTHLY BILL TER DEBIT COLUMN OF OMER LEDGER WILL BE RDED			
CREDI ON TI STATE	IT ENTRIES SHOULD BE GIVEN BE BASIS OF THE WEEKLY BANK CMENT			
AFTER CUSTO BALAN	MAKING EVERY POSTING DMER ACCOUNT SHOULD BE ICED			
AGEIN PROVI	JLT CUSTOMER SCHEDULE, IG SCHEDULE AND BAD DEBT SION SHOULD BE MADE ON THE OF CUSTOMER LEDGER			
	•	<u></u>	Billing, Bill Collection/Admin	OBF 510/ H 1
			,	

Module :	BILLING, BILL COLLECTION/ADMINISTRATION	Code : OBF 510
		Edition: 23/01/1994
Section 4:	HANDOUT	Page : 01 of 04

1. What is bill?

- A bill is a documentary evidence given to the customer to pay certain sum of money.

2. Objectives

- Following are the objectives of the Customer Accounting :
 - individual bill must be issued promptly covering all dues receivable from the customer.
 - simplified system should be established to ensure that the bills are regularly issued and collections are done through banks.
 - PWSS billing system should be such that month end incomes are ascertained by class of customers and consumers by dia.
 - Month-end default consumers list will be prepared to ascertain ageing of each customer's balance and bad debts, if any, are there.

3. Functions

 Customer Accounting aims to perform the functions of customer billing, to maintain individual consumers account and to prepare outstanding position of each consumer as on a particular date.

4. Related Form/Register

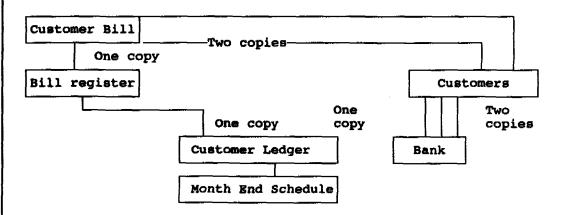
- There are in all three (3) customer Accounts related register and ledger. These are named below:
 - Consumers Bill (Forms)
 - Bill Register (Register)
 - Customer Ledger (Register)

All above stated forms and registers should be maintained by billing clerk of PWSS.

Module :	BILLING, BILL COLLECTION/ADMINISTRATION	Code : OBF 510
	·	Edition: 23/01/1994
Section 4:	HANDOUT	Page : 02 of 04

5. Function Flow

- Internal flow of bill for processing customers accounting is as follows



6. Processing procedures / Procedure of Billings

Billing

- Bill will be issued in triplicate. First and second copies to be issued to customer for depositing payments to Bank. After acknowledging the payment, bank will return original copy to the customer and duplicate copy to PWSS will write bill register.
- All particulars of the customer must be available from the bill.
- A cut-off date for billing should be established covering bill time from 21st of previous month to 20th of current month.
- Bill for each month must be prepared, completed and despatched within 21st to 30th of each current month to ensure that bills are reaching to all customers within their pay period.
- Due date of bill payment should be fixed up to 15th of next month. Any payment made after 15th of next month for a current month's bill should incur surcharge @ 5 percent of the water charge.
- All bills must be prepared and checked by the Assistant Accountant and signed by Superintendent of PWSS.
- All bills must be collected through duly appointed bankers. No cash collection of bill to be allowed.

Module :	BILLING, BILL COLLECTION/ADMINISTRATION	Code : OBF 510
		Edition: 23/01/1994
Section 4:	HANDOUT	Page : 03 of 04

7. Weekly Bank Collection Statement

- Selected bank/banks must collect money from consumers against bill and must realize surcharge from the customer after expiry of due date.
- All bank collections must be recorded by the bank in one specified non-cheque collection bank account.
- A weekly statement of the bank collection account should be submitted by the bank to PWSS on the first day of the week after collection
- If there is more than one collection bank account, the balance of all these accounts will automatically be transferred to the central bank account at the month end.

8. Bill Register

- This is a legal demand register to ascertain the monthly billing.
- On the basis of bills issued, one <u>bill register</u> for PWSS should be maintained to ascertain monthly total income under each income head.
- Income recorded in this bill register will provide month end income by head.
- Amount under bill register will be analyzed and water charge income will be posted in the register by dia.
- Total income under different heads should be directly posted to the debit side of customer's receivable account and credited to respective income account in the General Ledger.
- Individual customer's total bill amount will be debited to respective customer account in the customer ledger giving respective folio number of the bill register.

Module :	BILLING, BILL COLLECTION/ADMINISTRATION	Code : OBF 510
		Edition: 23/01/1994
Section 4:	HANDOUT	Page : 04 of 04

9. Customer Ledger

- On the basis of connection order and other references, each customer account must be opened in the customer ledger. Customer ledger will contain all particulars of the customer.
- On the basis of monthly bills, particular columns and debit particulars of customer ledger to be recorded.
- After recording the bill information a counter checking done referring to bill register.
- After having the weekly bank collection statement, credit entries to customer ledger should be given. Counter check may be confirming that all collections are duly accounted for by the PWSS.
- At the end of each month total debit and credit should be balanced and balance amount to be recorded indicating the year to date receivable of the customer concerned.
- In case of default a notice to consumer must be served as reminder. The management should know the balance position of each customer's account.
- Default customer schedule, Ageing schedule and Bad debt schedule should be prepared by assistant accountant with the help of the balances appearing in the customer ledger at the end of each year.

Module :	BILLING, BILL COLLECTION/ADMINISTRATION	Code : OBF 510
		Edition: 23/01/1994
Annex:	VIEWFOILS	Page : 01 of 08
TITLE :		CODE:
1. Obje	ectives	OBF 510/V 1
2. Fund	ctions	OBF 510/V 2
3. Rela	ated forms and register	OBF 510/V 3
4. Proc	cedure of billing	OBF 510/V 4
5. Fund	ctions of collection bank	OBF 510/V 5
6. Fun	ctions of bill register	OBF 510/V 6
7. Fund	ctions of customer ledger	OBF 510/V 7
	•	

BILL IS A DOCUMENTARY EVIDENCE GIVEN TO THE CUSTOMER TO PAY CERTAIN SUM OF MONEY.

BILL MUST BE ISSUED REGULARLY

BILLING SYSTEM SHOULD BE SIMPLIFIED

ARREAR BILL SHOULD BE MENTIONED IN THE CURRENT BILL

TO INFORM THE CONSUMER ABOUT HIS PAYMENT

TO MAINTAIN INDIVIDUAL CONSUMER ACCOUNT

TO PREPARE OUTSTANDING POSITION OF EACH CONSUMER ON A PARTICULAR DATE

CONSUMER BILL (FORMS)

BILL REGISTER (REGISTER)

CUSTOMER LEDGER (REGISTER)

INDIVIDUAL BILL TO BE ISSUED

BILL WILL BE ISSUED IN TRIPLICATE

ALL PARTICULAR OF CUSTOMER MUST BE AVAILABLE IN BILL

BILL FOR EACH MONTH SHOULD BE PREPARED

DUE DATE FOR PAYMENT SHOULD BE FIXED IN THE BILL

ALL BILLS SHOULD BE SIGNED BY THE SUPERINTENDENT

BILL SHOULD BE COLLECTED THROUGH BANK

SELECTED BANK/BANKS SHOULD COLLECT MONEY FROM CONSUMER AGAINST BILL

BANK MUST SUBMIT WEEKLY BANK STATEMENT

MONEY FROM COLLECTING BANK SHOULD BE TRANSFERRED TO STD ACCOUNT AS PER INSTRUCTION OF PWSS THE BILL REGISTER IS A LEGAL DEMAND REGISTER TO ASCERTAIN THE MONTHLY INCOME

MONTHLY TOTAL INCOME IS KNOWN FROM BILL REGISTER

TOTAL OF BILL REGISTER
SHOULD BE POSTED TO THE DEBIT
SIDE OF THE CUSTOMER RECEIVABLE
ACCOUNT THROUGH JOURNAL
VOUCHER

AND CREDIT TO RESPECTIVE INCOME ACCOUNT THROUGH JOURNAL VOUCHER

EACH CUSTOMER ACCOUNT MUST BE OPENED IN THE CUSTOMER LEDGER

ON THE BASIS OF MONTHLY BILL REGISTER DEBIT COLUMN OF CUSTOMER LEDGER WILL BE RECORDED

CREDIT ENTRIES SHOULD BE GIVEN ON THE BASIS OF THE WEEKLY BANK STATEMENT

AFTER MAKING EVERY POSTING CUSTOMER ACCOUNT SHOULD BE BALANCED

DEFAULT CUSTOMER SCHEDULE, AGEING SCHEDULE AND BAD DEBT PROVISION SHOULD BE MADE ON THE BASIS OF CUSTOMER LEDGER

Module:		L COLLECTION, RECEIPT, CREDIT	Code : OBF 201
	VOUCHER C	COLLECTION REGISTER	Edition: 23/01/1994
Section 1 :	INFORM	ATION SHET	Page : 01 of 01/12
Duration	:	45 minutes	
Training obje	ctives :	After this session the trainees will - collection accounting; - customer accounting.	be able to:
Trainee selec	tion :	 PWSS Accountant, Assistant Ac Accounts Assistant and Bill Clerk Exercise 	
Training aids	٠	Viewfoils : OBF 201/V 1;Handout : OBF 201/H 1;Blank format	
Special featu	res :		
Keywords	:	Bank advice/ Bank statement/Receip	ot.

Module : BILLING, BILL COLLECTION, RECEIPT, CREDIT	Code : OBF 201
VOUCHER, COLLECTION REGISTER	Edition: 23/01/1994
Section 2: SESSION NOTES	Page : 01 of 01
1. Exchange Greeting	Lecture
Explain the term Collection Accounting and Customer Accounting	Lecture
3. Explain the Objectives of Collection Accounting	Show V1
4. Explain the Functions of Collection Accounting	Show V 2
5. Source Documents of Collection Accounting	Show V3
6. Explain the Process of Collection	Show V4
7. Explain How the Entries will be Recorded in the Collection Register	Show V 5
6	
•	

Module : BILLING, BILL COLLECTION, RECEIPT, CREDIT VOUCHER, COLLECTION REGISTER		Code : OBF 201	
		Edition: 23/01/1994	
Section 3: TRAININ	G AIDS		Page : 01 of 01
Objectives	OBF 201/V 1	Functions	OBF 201/V 2
TO MAKE TIMELY BILLIN MONTHLY DEMAND	NG OF	- RECEIVING WI COLLECTION : DUPLICATE CO	EEKLY BANK STATEMENT WITH OPY OF THE BILLS
TO MAKE TIMELY COLL CUSTOMER	ECTION FROM	- COMPARING E THE AMOUNT STATEMENT	BILL AMOUNT WITH WITHIN IN THE
TO BANK ALL COLLECT COLLECTION THROUGH EXCEPT MISCELLANEOU	BANK	- WRITING THE COLLECTION I	CASH AND BANK REGISTER
Source documents of collect	tiolOBF 201/V 3	Process of collect	ion OBF 201/V 4
accounting		- BILL WILL BE ISSUI AND TIMELY	ed regularly
- BANK ADVICE / WEEKLY BANK COLLECTION STATEMENT		- BILL WILL BE DIST TO CUSTOMER	RIBUTED IN TIME
- DUPLICATE PAID BIL	L COPY	- CUSTOMER WILL I BILL IN BANK	PAY THEIR WATER
		- COLLECTING BAN WEEKLY BANK ST	K WILL PROVIDE ATEMENT TO PWSS
- OFFICIAL RECEIPTS		- MISCELLANEOUS CASH ISSUING OF	COLLECTION IN FICIAL RECEIPTS
Recording procedure of coll	ect ØBF 201/V 5		
register CASH COLLECTION			
ALL CASH RECEIVED WOULD BE RIUNDER CASH COLUMN OF THE CO	ECORDED ILLECTION		
REGISTER A CONTRA ENTRY WILL BE MADE I COLLECTION REGISTER WHEN THE	n The Same will		
BE DEPOSIT IN TO THE BANK NO EXPENDITURE COULD BE MADE AMOUNT COLLECTED IN CASH	FROM THE		
BANK COLLECTION			
ON THE BASIS OF THE WEEKLY BAN STATEMENT SUPPLIED BY THE BANG	r Ture		
COLLECTION REGISTER WILL, BE REI ALL THE AMOUNT (CASH/BANK) CO WILL BE POSTED IN THE GENERAL I	CORDED ELECTED EDGER		
ACCORDING TO THE HEAD OF ACC AMOUNT TRANSFERRED TO STD WII CREDITED IN THE COLLECTION ACC GENERAL LEDGEN	OUNT		

Module :	BILLING, BILL COLLECTION, RECEIPT, CREDIT	Code : OBF 201
	VOUCHER, COLLECTION REGISTER	Edition: 23/01/1994
Section 4 :	HANDOUT	Page : 01 of 03

Collection Accounting

1. Objectives

- The objective of collection accounting are:
 - timely billing of monthly demand.
 - timely collection from customer.
 - collection of monthly bill through bank.

2. Functions

- Collection accounting performs the following functions:
 - receiving weekly bank collection statement with duplicate copy of the bills.
 - comparing bill amount with the amount written in the Bank statement.
 - recording cash and bank collection in the collection register.

3. Collection Related Source Document, Statement and Register

- Following documents and register will be used for collection accounting :
 - Bank advice along with weekly hank collection statement.
 - Official receipt.
 - Cash and bank Collection Register.

Module:

BILLING, BILL COLLECTION, RECEIPT, CREDIT VOUCHER, COLLECTION REGISTER

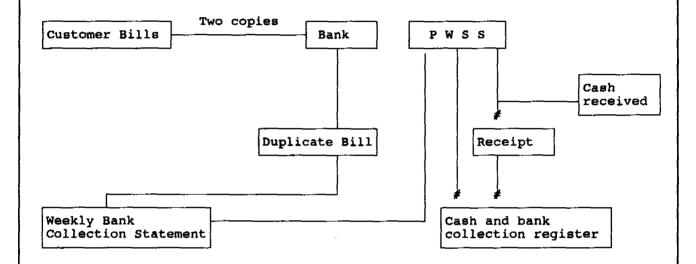
Code: OBF 201

Edition: 23/01/1994

Section 4: HANDOUT Page: 02 of 03

4. Function Flow

- Internal flow of bank collection statement for processing collection account will be as follows:



3 copies bills will be issued. 1st and 2nd copies will be given to customer 1 copy (last copy) will remain in the office by which entry in the bill register and posting in the debit side of customer ledger will be made. For making payment customer will deposit the amount and 2 copies of bill in bank. Bank will hand over one copy of bill giving seal of cash received and signed by the official. At the end of the week bank will submit a bank statement and one copy of paid bill to PWSS. PWSS will up date the collection register and credit side of customer ledger by the help of Bank Statement and paid copy of bill.

Cash received should be supported by official receipts and all cash collection should be recorded in the collection register.

5. Collection Accounting Instructions:

All bill will be collected through bank. Bank will prepare "Weekly Bank Collection Statement" and submit this to PWSS together with duplicate paid copy of the bills collected from customers. This statement and bills will be used as Bank advice. For miscellaneous collection PWSS accountant will collect cash and issue "official receipts" in duplicate. Original copy of the receipt will be handed over to the payee and duplicate will be retained by PWSS.

All cash received under official receipt will be deposited in to bank account in tact. Collected cash will not be used for office expenses.

Module :	BILLING, BILL COLLECTION, RECEIPT, CREDIT	Code : OBF 201
	VOUCHER, COLLECTION REGISTER	Edition: 23/01/1994
Section 4:	HANDOUT	Page: 03 of 03

All cash received through "official receipt" would be recorded under "cash" columns of the cash and bank collection register providing corresponding credits to respective Heads of Accounts. After depositing entire cash collected by PWSS in to bank via bank pay slip a contra entry will be made by debiting "bank" and crediting cash column in cash and bank collection register.

On the basis of weekly bank collection statement supplied by the bank, cash and bank collection register will be recorded. For all collection bank column of the register will be debited and individual credit will be given to account receivable.

The total of different accounts appearing in the register will be posted to respective accounts in the General Ledger through direct posting. At the end of each month bank reconciliation statement should be prepared. Daily cash and bank balance report should also be prepared.

Module :	BILLING, BILL COLLECTION, RECEIPT, CREDIT VOUCHER, COLLECTION REGISTER	Code : OBF 201
		Edition: 23/01/1994
Annex:	VIEWFOILS	Page : 01 of 06
TITLE :		CODE:
1. Obje	ctives of Collection Accounting	OBF 201/V 1
2. Func	tions of Collection Accounting	OBF 201/V 2
3. Sour	ce Documents of Collection Accounting	OBF 201/√ 3
4. Proce	ess of Collection	OBF 201/V 4
5. Reco	rding Procedure of Collection Register	OBF 201/V 5
	•	
	•	

TO MAKE TIMELY BILLING OF MONTHLY DEMAND

TO MAKE TIMELY COLLECTION FROM CUSTOMER

TO BANK ALL COLLECTION /
COLLECTION THROUGH BANK
EXCEPT MISCELLANEOUS RECEIPTS

- RECEIVING WEEKLY BANK COLLECTION STATEMENT WITH DUPLICATE COPY OF THE BILLS

- COMPARING BILL AMOUNT WITH THE AMOUNT WITHIN IN THE STATEMENT

- WRITING THE CASH AND BANK COLLECTION REGISTER

- BANK ADVICE / WEEKLY BANK COLLECTION STATEMENT

- DUPLICATE PAID BILL COPY

- OFFICIAL RECEIPTS

- BILL WILL BE ISSUED REGULARLY AND TIMELY

- BILL WILL BE DISTRIBUTED IN TIME TO CUSTOMER

- CUSTOMER WILL PAY THEIR WATER BILL IN BANK

- COLLECTING BANK WILL PROVIDE WEEKLY BANK STATEMENT TO PWSS

- MISCELLANEOUS COLLECTION IN CASH ISSUING OFFICIAL RECEIPTS

CASH COLLECTION

- ALL CASH RECEIVED WOULD BE RECORDED UNDER CASH COLUMN OF THE COLLECTION REGISTER
- A CONTRA ENTRY WILL BE MADE IN THE COLLECTION REGISTER WHEN THE SAME WILL BE DEPOSIT IN TO THE BANK
- NO EXPENDITURE COULD BE MADE FROM THE AMOUNT COLLECTED IN CASH

BANK COLLECTION

- ON THE BASIS OF THE WEEKLY BANK
 STATEMENT SUPPLIED BY THE BANK THE
 COLLECTION REGISTER WILL BE RECORDED
- ALL THE AMOUNT (CASH/BANK) COLLECTED WILL BE POSTED IN THE GENERAL LEDGER ACCORDING TO THE HEAD OF ACCOUNT
- AMOUNT TRANSFERRED TO STD WILL BE CREDITED IN THE COLLECTION ACCOUNT (IN GENERAL LEDGER)

Module : DISBURSEMENT ACCOUNTING Bank Disbursement Register, Petty Cash Register, Bank Payment voucher, Petty Cash voucher		Code: OBF 541
		Edition: 23/01/1994
Section 1: INFORM	ATION SHEET	Page : 01 of 11
Duration :	90 minutes	
Training objectives :	After this session the trainees will - bank payment voucher; - petty cash voucher; - bank disbursement register; - petty cash register	be able to:
Trainee selection :	- PWSS Accountant, Assistant Accounts Assistant, Bill Clerk.	ecountant
Training aids :	- Viewfoils : OBF 541/V 1-3 - Handout : OBF 541/H 1-4 - Blank format - Exercise	
Special features :		
Keywords :	Disbursement/Debit Voucher/Credit	: Voucher/Petty Cash

Module : DISBURSEMENT ACCOUNTING		Code : OBF 541	
Bank Disbursement Register, Petty Cash Register, Bank Payment voucher, Petty Cash voucher		Edition: 23/01/1994	
Section 2: SESSION NOTES		Page : 01 of 01	
1.	Introduction		
	- Introduce y introduction	vourself to the trainees and ask for train n.	nees Lecture
2.	Explain the ob	jectives of Disbursement	Lecture
3.	3. Introduce the Subject Matter of the Session that is:		Lecture
,	- Bank paym	ent voucher (debit)	
,	- Credit voud	cher	
	- Petty cash	voucher	
	- Bank disbu	rsement register	
,	- Petty cash	register	
4.	Explain the Pro	ocedure of Disbursement	Show V 1
5 .	Explain the pa	yment made by cheque	Show V 2
6 .	Explain the Pa	yment made by Cash	Show V3
7.	Exercise		Question
	- How to prep	are bank payment voucher;	Blank format
	- How to prep	are credit voucher;	
-	- How to prep	are petty cash voucher	
	- How to write	e bank disbursement register	
-	- How to write	e petty cash register	

Module : DISBURSEMENT ACCOUNTING	Code : OBF 541
Bank Disbursement Register, Petty C Bank Payment voucher, Petty Cash v	
Section 3: TRAINING AIDS	Page : 01 of 01
Procedure of disbursement OBF 541/V 1 PAYMENT SHOULD BE MADE THROUGH BANK (STD A/C)	Payment made by Cheque OBF 541/V 2 PAYMENT SHOULD BE MADE FROM BANK STD A/C
PAYMENT WILL BE MADE THROUGH ACCOUNT PAYEE CHEQUE	FUND SHOULD BE TRANSFERRED FROM BANK COLLECTION A/C
NO PAYMENT WILL BE MADE FROM BANK COLLECTION ACCOUNT	A CREDIT VOUCHER SHOULD BE ISSUED FOR EVERY TRANSFER
EXPENSES BELOW Tk.100/- MAY BE MADE FROM PET- TY CASH	A DEBIT VOUCHER SHOULD BE PREPARED FOR EVERY PAYMENT
PETTY CASH IMPREST ACCOUNT WILL BE Tk. 1000/- ONLY	PAYMENT MUST BE APPROVED BY APPROVING AUTHORITY
PAYMENT SHOULD BE MADE BY ISSUING DEBIT VOUCHER (BANK, PETTY CASH)	THERE MUST BE A HEAD OF ACCOUNT FOR EVERY PAYMENT
ANY TRANSFER MUST BE MADE BY CREDIT VOUCHER	VOUCHER SHOULD BE SIGNED BY THE
ALL VOUCHER MUST BE SUPPORTED BY PROPER SUPPORTING	CHEQUE SIGNATORIES AMOUNT PAID SHOULD BE RECORDED IN THE DISBURSEMENT REGISTER
AMOUNT UP TO TK. 100/- OR LESS THAN 100/- SHOULD BE PAID FROM PETTY CASH PETTY CASH IMPREST ACCOUNT WILL BE Tk. 1000/- A PETTY CASH VOUCHER SHOULD BE PREPARED FOR EVERY PAYMENT PETTY EXPENSES WILL BE RECORDED IN PETTY CASH REGISTER MONTHLY PETTY EXPENSES SHOULD BE CALCULATED AND REQUIREMENTS FOR NEW FUND ASCERTAINED PETTY EXPENSES SHOULD BE POSTED IN THE GENERAL LEDGER	

Module : DISBURSEMENT ACCOUNTING	Code : OBF 541
Bank Disbursement Register, Petty Cash Register, Bank Payment voucher, Petty Cash voucher	Edition: 23/01/1994
Section 4: HANDOUTS	Page : 01 of 04

Disbursement Accounting

1. Objectives

The disbursement accounting has the following objectives:

- disbursement fund should not be mixed with collection fund;
- cash disbursement should be kept at a minimum;
- disbursement accounts must have clearly identified Cash and Bank balance.

2. Disbursement Accounting Forms and Register

Following form and register have been designed to use for disbursement accounting :

- Credit Voucher (Form);
- Debit Voucher (Form);
- Petty Cash Voucher (Form);
- Bank Disbursement Register (Register);
- Petty Cash Register (Register).

These forms and register will be maintained by an accountant / Assistant Accountant.

Module: DISBURSEMENT ACCOUNTING

Bank Disbursement Register, Petty Cash Register,

Bank Payment voucher, Petty Cash voucher

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Code : OBF 541

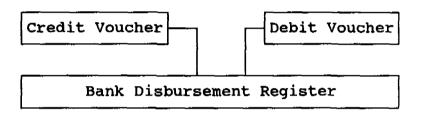
Edition: 23/01/1994

Section 4: HANDOUTS

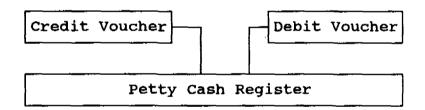
3. Function flow

There will be two types of payments. Payment by cheque and Payment in cash. Internal flow of disbursement functions are as follows:

Payment by Cheque



Petty Cash Payment



4. Processing Procedures

- Disbursement of major amounts shall be made by account payee cheque;
- All payment will be made through one bank disbursement account;
- No disbursement will be made from bank collection account or from central bank collection account;
- Petty expenses up to Tk.100/- may be made through petty cash account;
- All disbursement either by cheque or by cash must be made by issuing debit voucher and petty cash voucher respectively.
- All debit voucher and petty cash voucher must have supporting papers to prove the correctness of the expenditure.

Module : DISBURSEMENT ACCOUNTING	Code : OBF 541
Bank Disbursement Register, Petty Cash Register, Bank Payment voucher, Petty Cash voucher	Edition: 23/01/1994
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5. Payment by Cheque

There will be one disbursement bank account of PWSS for making all payments. In addition to these, there will be separate bank accounts for bill collection and control collection. All certain amount will be transferred to disbursement account (STD) from collection bank account.

6. Credit Voucher

- Any kind of receipt should be supported by a credit voucher;
- Money transferred from the bank collection account to the disbursement (STD)
 account must be supported by a credit voucher;
- Details of the credit voucher should be recorded in the debit side of bank disbursement register.

7. Debit Voucher

- In order to make payment, one debit voucher should be prepared which will be supported by proper supporting;
- Debit voucher must be approved by the approving authority before payment;
- Transactions mentioned on the debit voucher should be recorded on the credit side of the bank disbursement register.

8. Bank Disbursement Register

- On the basis of the bank advice for transfer of fund from bank collection account to the bank disbursement account, credit voucher should be prepared.
- Debit side of bank disbursement register should be recorded with reference to credit voucher.
- On the basis of debit voucher, the credit side of the Bank Disbursement Register should be recorded.

Module : DISBURSEMENT ACCOUNTING	Code : OBF 541
Bank Disbursement Register, Petty Cash Register, Bank Payment voucher, Petty Cash voucher	Edition: 23/01/1994
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9. Payment by Cash Voucher

- Petty expenses will be paid by cash;
- For making petty expenses petty debit cash voucher will be prepared;
- Credit voucher should also be prepared when money will be received;
- Voucher should be approved by proper authority before payment;
- Petty cash received and payment will be recorded in the petty cash register.

10 Petty Cash Register

- Petty cash register will be maintained on a daily basis;
- Money received for petty cash expenses should be recorded in the cash received column of this register;
- On the basis of petty cash voucher expenses side of petty cash register will be recorded;
- Casting of all transactions recorded under different column to be made at the end of the month;
- Total amount under different accounts should be posted directly at the end of each month in the General Ledger. (The same can be done through Journal Voucher also).

11 Loan and Advance Register

Loans and advance are often made to the officers and staff of PWSS by Cheque or Cash. These loans and advances are recorded in the Disbursement Register or Petty Cash Register. In order to trace the loan and advance balance of individual staff of PWSS on any particular date, one subsidiary register is required to be maintained. This register is known as loan and advance register. Total of loans and advances made during the year should be debited in the "Loan and Advance to Staff Account" in the General Ledger. In case of realization, Loans and Advance to staff Account would be credited in the General Ledger providing corresponding credit entry to individual staff accounts in the Loan and Advance Register. At the end of the year individual account of the staff appearing in the "Loan and Advance Register should be balanced and listed in the loan and advance staff schedule". The total of this schedule must tally with the net balance appearing in the "Loan and Advance to Staff Account" appearing in the General Ledger.

Module: DISBURSEMENT ACCOUNTING Bank Disbursement Register, Petty Cash Register, Bank Payment voucher, Petty Cash voucher		Code : OBF 541
		Edition: 23/01/199
Annex:	VIEWFOILS	Page : 01 of 04
	-	
TITLE :		CODE:
1. Pro	cedure of Disbursement	OBF 541/V 1
2. Pay	ment made by Cheque	OBF 541/V 2
3. Pay	ment made by Cash	OBF 541/V 3
	4	

PAYMENT SHOULD BE MADE THROUGH BANK (STD A/C)

PAYMENT WILL BE MADE THROUGH ACCOUNT PAYEE CHEQUE

NO PAYMENT WILL BE MADE FROM BANK COLLECTION ACCOUNT

EXPENSES BELOW Tk. 100/- MAY BE MADE FROM PET-TY CASH

PETTY CASH IMPREST ACCOUNT WILL BE Tk.1000/-ONLY

PAYMENT SHOULD BE MADE BY ISSUING DEBIT VOUCHER (BANK, PETTY CASH)

ANY TRANSFER MUST BE MADE BY CREDIT VOUCHER

ALL VOUCHER MUST BE SUPPORTED BY PROPER SUPPORTING

PAYMENT SHOULD BE MADE FROM BANK STD A/C

FUND SHOULD BE TRANSFERRED FROM BANK COLLECTION A/C

A CREDIT VOUCHER SHOULD BE ISSUED FOR EVERY TRANSFER

A DEBIT VOUCHER SHOULD BE PREPARED FOR EVERY PAYMENT

PAYMENT MUST BE APPROVED BY APPROVING AUTHORITY

THERE MUST BE A HEAD OF ACCOUNT FOR EVERY PAYMENT

VOUCHER SHOULD BE SIGNED BY THE CHEQUE SIGNATORIES

AMOUNT PAID SHOULD BE RECORDED IN THE DISBURSEMENT REGISTER

AMOUNT UP TO TK.100/- OR LESS THAN 100/- SHOULD BE PAID FROM PETTY CASH

PETTY CASH IMPREST ACCOUNT WILL BE Tk.1000/-

A PETTY CASH VOUCHER SHOULD BE PREPARED FOR EVERY PAYMENT

PETTY EXPENSES WILL BE RECORDED IN PETTY CASH REGISTER

MONTHLY PETTY EXPENSES SHOULD BE CALCULATED AND REQUIREMENTS FOR NEW FUND ASCERTAINED

PETTY EXPENSES SHOULD BE POSTED IN THE GENERAL LEDGER

· · · · · · · · · · · · · · · · · · ·	LEDGER ACCOUNTING	Code : OBF 112
Posting, B	alancing, Closing of Accounts	Edition: 23/01/1994
Section 1: INFOR	MATION SHEET	Page : 01 of 01/12
Duration	: 45 minutes	
Training objectives	 After this session the trainees will to make posting in the general le voucher/direct posting; to balance the accounts; to prepare Trial Balance. 	
Trainee selection	: - PWSS Accountant, Assistant Accounts Assistant, Bill Clerk.	ecountant
Training aids	: - Viewfoils : OBF 112/V 1-5. - Handout : OBF 112/H 1. - Blank format	
Special features		
Keywords	- Posting, Balancing, Closing.	

Module :	GENERAL LEDGER ACCOUNTING Posting, Balancing, Closing of Accounts	Code : OBF 112
		Edition: 23/01/1994
Section 2:	SESSION NOTES	Page : 01 of 01
1. Exchange	Greetings	Lecture
2. Explain th	ne Function Flow	Flow chart
3. Explain h	ow posting is made in the GL	Show V 1
4. Explain th	ne Balancing	Show V 2
5. Explain w	hat is closing	Show V3
6. Explain th	ne objectives of closing	Show V 4
7. Process o	of closing	Show V 5
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Module : GENERAL LEDGER ACCOUNTIN	NG	Code : OBF 112
Posting, Balancing, Closing of	Edition: 23/01/1994	
Section 3: TRAINING AIDS	<u> </u>	Page : 01 of 01
Posting in General Legder OBF 112/V 1 POSTING IN THE GENERAL LEDGER	Balancing DEBIT - CREDIT -	OBF 112/V 2
FROM BANK COLLECTION AND DISBURSEMENT REGISTER AND PETTY CASH DIRECT POSTING POSTING THROUGH JOURNAL		ATURE EXPENSES ICE IS ADDED OR
DIRECT POSTING IS PREFERABLE	DEBIT / CREDIT I	BALANCE
JOURNAL IS NECESSARY FOR - ADJUSTMENT - ACCOUNT FOR ACCRUAL EXPENSES AND INCOME		DE AMOUNT IS BIGGER DE AMOUNT IT IS CALL OR VICE VERSA
Closing OBF 112/V 3	Objectives of Clos	sing OBF 112/V 4
ALL THE BOOKS INVOLVED IN ACCOUNTS MUST BE CLOSED OBSERVING THE FORMALITIES AT THE END OF A GIVEN PERIOD	INVOLVED - TO PREPARE	L THE BOOKS THE ACCOUNTS TRIAL BALANCE FINANCIAL REPORT
PROCESS OF CLOSING CAST ALL COULDES OF PREMARY REGISTER (CONTENUOUS PROCESS) DEENT AND CREDIT ENTRESS SHOULD BE DEJECTLY POSTED TO RESPECTIVE ACCOUNTS OF THE GENERAL LEDGER CONTENUOUS PROCESS PREPARE LEST OF OUTSTANDING EXPENSES AND PROVISION PREPARE IV FOR OUTSTANDING EXPENSES AND PROVISION POST THE AMOUNT OF IV TO THE RESPECTIVE ACCOUNTS IN GENERAL LEDGER ALL GENERAL LEDGER ACCOUNT SHOULD BE BALANCED TRAIL BALANCE SHOULD BE PREPARED FROM GENERAL LEDGER TOTAL DEBIT AND CREDIT SIDE OF TRIAL BALANCE MUST BE EQUAL		

Module :	GENERAL LEDGER ACCOUNTING	Code : OBF 112
	Posting, Balancing, Closing of Accounts	Edition: 23/01/1994
Section 4 :	HANDOUTS	Page : 01 of 03

1. Introduction

Every financial transaction initially recorded in the books of primary or original entry, is transferred to General Ledger in the respective head of account. The General Ledger is the final book of accounts where all accounting information under individual head of accounts is detailed under chart of accounts, classified and summarized as debit and/or credit amount and balanced to determine the net position of each head of accounts.

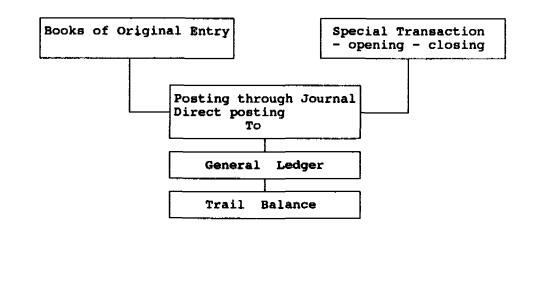
2. Objectives

Objectives of the General Ledger are as follows:

- to summarise and balance each account appearing in the Ledger as of a particular date;
- to prepare trail balance for PWSS as of a particular date by arranging all debit and credit balances of the General Ledger to Give the total picture in a classified form;
- to compile income and expenditure account and Balance sheet.

3. Function flow

Function flow of General Ledger accounting would be as follows:



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	Posting, Balancing, Closing of Accounts	Edition: 23/01/1994
Section 4 :	HANDOUTS	Page : 02 of 03

4. Journal voucher / Direct Posting

All transaction appearing in the books of Original Entry have two sides namely debit and credit. Account wise debit and credit transaction are posted in the General Ledger from these books of original entry. These posting are done by two methods:

- Journalisation;
- Direct Posting.

Method of posting by Journalisation is done by preparing a Journal Voucher. Whereas direct posting is done by posting the amount of the transaction in the General Ledger from the original books.

All debit and credit transaction of the PWSS would be posted in general ledger to summarise and balance all the accounts and to list them under Trail Balance.

5. Processing Procedure

- All accounting transactions are initially Recorded in the Bill Register, Cash and Bank Collection Register, Bank Disbursement Register and Petty Cash Register.
- At the end of each month all transaction under individual head of accounts in the above registers are totalled.
- PWSS accounts are recorded by the double entry principle. It is therefore essential
 to journalize all the above stated total amounts by debiting/crediting respective
 heads of accounts as written in the registers and also providing their corresponding
 debit and credit entries.
- Above stated journalization is done with the help of the source document named journal voucher.
- After preparing the above mentioned Journal voucher for each register all individual amount appearing on the debit and credit side of the heads accounts in the Journal Voucher should be posted directly to the respective heads of accounts in the General Ledger.
- Besides normal Journal Vouchers prepared for each books of primary /original entry referred above. Journal must also be made for the following special transactions:
 - Opening Journal;
 - Closing Journal.

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 Opening journal is prepared for recording all closing balances appearing in last year's Balance Sheet of PWSS; in the case where last year's balance sheet is not prepared, all opening items such as assets and liabilities are to be determined and journalised as the first step of PWSS accounting.

At the end of the year closing journal should be prepared for recording the following transactions not recorded in the books of accounts:

- Unpaid liabilities, both for capital and Revenue Expenditures.
- Income earned but not received.
- Annual depreciation amount to be determined by conducting physical verification at the end of the year.
- After completing the posting of all transactions recorded in the journal vouchers in to General Ledger, the debit and credit amount of each of the heads of accounts should be cast. This is required to provide total debit and credit amount of each head and to establish the net debit or credit balance.

The net balance of each heads of accounts appearing in the general ledger should be extracted and arranged under a special form know as Trail Balance.

6. Annual Closing and Integration

PWSS accounts should be closed on 30th June each year. Each annual closing must, therefore, pass through the following recognized stages;

Physical verification of Cash, Inventory and Fixed Assets should be completed by 30th June each year.

A schedule for all unpaid expenses and income of Capital and revenue nature should be prepared and should be journalized to account for unpaid liabilities by 3rd July.

By 7th July of each year all journal for closing the books of accounts of PWSS should be made and all accounts of General Ledger of PWSS should be Cast and Balanced.

All reconciliations relating to customer Ledger and bank account must be completed by 10th July each year.

By 12th July each year PWSS Trial Balance should be extracted from General Ledger. All the reports prepared on the basis of final balance of customer Ledger and other subsidiary Ledger should be completed by 18th July each year.

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	Posting, Balancing, Closing of Accounts	Edition: 23/01/1994
Annex:	VIEWFOILS	Page : 01 of 06
	•	
TITLE :		CODE:
1. Post	ing in General Ledger	OBF 112/V 1
2. Bala	ncing	OBF 112/V 2
3. Clos	ing	OBF 112/V 3
4. Obje	ectives of Closing	OBF 112/V 4
5. Proc	ess of Closing	OBF 112/V 5

POSTING IN THE GENERAL LEDGER FROM BANK COLLECTION AND DISBURSEMENT REGISTER AND PETTY CASH

DIRECT POSTING -POSTING THROUGH JOURNAL

DIRECT POSTING IS PREFERABLE

JOURNAL IS NECESSARY FOR

- ADJUSTMENT
- ACCOUNT FOR ACCRUAL EXPENSES AND INCOME

DEBIT - CREDIT - BALANCE

FOR CAPITAL NATURE EXPENSES OPENING BALANCE IS ADDED OR SUBSTRUCTED

DEBIT / CREDIT BALANCE

WHEN DEBIT SIDE AMOUNT IS BIGGER THAN CREDIT SIDE AMOUNT IT IS CALL DEBIT BALANCE OR VICE VERSA

ALL THE BOOKS INVOLVED IN ACCOUNTS MUST BE CLOSED OBSERVING THE FORMALITIES AT THE END OF A GIVEN PERIOD

- TO CLOSE ALL THE BOOKS

- TO BALANCE THE ACCOUNTS INVOLVED

- TO PREPARE TRIAL BALANCE

- TO PREPARE FINANCIAL REPORT

- CAST ALL COLUMNS OF PRIMARY REGISTER (CONTINUOUS PROCESS)
- DEBIT AND CREDIT ENTRIES SHOULD BE DIRECTLY POSTED TO RESPECTIVE ACCOUNTS OF THE GENERAL LEDGER (CONTINUOUS PROCESS)
- PREPARE LIST OF OUTSTANDING AND ACCRUED EXPENSES, DEPRECIATION
- PREPARE JV FOR OUTSTANDING EXPENSES AND PROVISION
- POST THE AMOUNT OF JV TO THE RESPECTIVE ACCOUNTS IN GENERAL LEDGER
- ALL GENERAL LEDGER ACCOUNT SHOULD BE BALANCED
- TRAIL BALANCE SHOULD BE PREPARED FROM GENERAL LEDGER
- TOTAL DEBIT AND CREDIT SIDE OF TRIAL BALANCE MUST BE EQUAL

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Section 2:	SESSION NOTES	Page : 01 of 02
1. Introducti	on	
- Exchange	greetings	
- Read the	subject matter of the session that is :	Lecture
INTRODUCT	TION TO PWSS NO LOSS ACCOUNTING SYSTEM	
2. PWSS Fir	nancial Management Framework;	
relating to of PWSS understan framewor	nat this system means certain written procedures actual financial performance recording aspects. This system has some specific aspects to and explain overall PWSS financial management k where accounting system as a part of actual of transaction appears.	Show V 1
3. PWSS Ac	counting Areas	Show V 2
- Explain th	ne PWSS accounting areas	
4. Broad acc	counting feature	
the relation	ne broad accounting features. In order to inform onship between the source document to financial he opening chain of operation need to be here.	Show V 3
5. Nature of	Financial Transaction	
- Explain th	e nature of financial transactions to be required in	Show V 4
- Briefly exprinciple.	plain the nature of transaction and double entry	
- Explain th accounts.	e necessary of chart of accounts for keeping	

Module :	FINANCIAL MANAGEMENT (NO LOSS ACCOUNTING SYSTEM)	Code : OBF 121	
		Edition: 23/01/1994	
Section 2:	SESSION NOTES	Page : 02 of 02	
- Explain th	ping of Accounts Transaction recording or book-keeping aspect me of source documents and books of accounts.	Show V 5	
recording	f Accounts ow accounting is performed by use of posting for transactions in General Ledger from different original entry.	Show V 6	
8. Reporting - At the end of ye	d explain how the reporting is extracted at the	Show ∨ 7	
	•		
	•		

Module: FINANCIAL MANAGEMENT (NO LOSS Code : OBF 121 ACCOUNTING SYSTEM) Edition: 23/01/1994 TRAINING Section 3: AIDS Page : 01 of 02 PWSS Financial Management OBF 121/V 1 PWSS Accounting areas OBF 121/V 2 CUSTOMER ACCOUNTING / BILLING Frame work COLLECTION ACCOUNTING FINANCIAL PLANNING DISBURSEMENT ACCOUNTING ACTUAL FINANCIAL PERFORMANCE RECORDING GENERAL LEDGER ACCOUNTING ANNUAL CLOSING AND REPORTING CONTROLLING FINANCIAL SYSTEM INVENTORY ACCOUNTING FIXED ASSETS ACCOUNTING OBF 121/V 3 OBF 121/V 4 **Broad Accounting Features** Nature of Financial transactions capital SOURCE DOCUMENTS and revenue THERE ARE TWO TYPES OF TRANSACTIONS BOOKS OF PRIMARY OR ORIGINAL ENTRY CAPITAL AND REVENUE SUBSIDIARY LEDGER/REGISTER TRANSACTION FOR WHICH BENEFITS RECEIVES EXTEND FOR MORE THAN ONE YEAR IS CAPITAL NATURE JOURNALISATION/DIRECT POSTING TRANSACTION FOR WHICH BENEFITS RECEIVED OR GIVEN ARE NOT EXTENDED FOR MORE THAN ONE YEAR IS REVENUE NATURE GENERAL LEDGER ENTRY CAPITAL TRANSACTIONS APPEAR IN THE BALANCE SHEET, REVENUE TRANSACTION APPEAR IN THE INCOME AND EXPENDITURE ACCOUNT TRIAL BALANCE AND REPORTING Transaction recording or OBF 121/V 5 Accounting through journal OBF 121/V 6 Book-Keeping voucher/direct posting to SOURCE OF DOCUMENTS general ledger WATER BILL, WEEKLY BANK
COLLECTION, STATEMENT, RECEIPT
CREDIT VOUCHER, CHEQUE
VOUCHER, PETTY CASH VOUCHER
ACCRUAL LIST, PURCHASE
REQUISITION SLIP, ISSUE & RECEIPT ACCOUNT WISE TRANSACTIONS ARE RECORDED IN THE GENERAL LEDGER POSTING FROM THE BOOK OF VOUCHER, RETURN VOUCHER, SUPPLIERS INVOICE, HAND OVER/TAKE OVER DOCUMENT AND ORIGINAL ENTRY TO GENERAL LEDGER IS MADE THROUGH JOURNAL OR DIRECT POSTING JOURNAL VOUCHER RECORD IN DEBIT AND CREDIT SIDES BOOK OF ACCOUNTS OF ACCOUNTS IN GENERAL LEDGER BY USING DOUBLE ENTRY RULES BILL REGISTER, CUSTOMER SUBSIDIARY LEDGER, CASH AND BANK COLLECTION REGISTER, BANK DISBURSEMENT REGISTER, LOANS AND ACCOUNTS ARE BALANCED ADVANCE REGISTER, INVENTORY AND

<u>ASSETS REGISTER, GENERAL LEDGER</u>

Module :	FINANCIAL MAN	_	O LOSS	Code	: OBF 121
	ACCOUNTING SYSTEM)			Edition	: 23/01/1994
Section 3:	TRAINING	AIDS		Page	: 02 of 02
Reporting ye and financial		OBF 121/V 7			
BALANCE OF A IN TRIAL BALA	ACCOUNTS ARE LISTED NCE				
NATURE ARE L	ACCOUNTS OF CAPITAL ISTED UNDER BALANCE W THE NET WORTH OF				
LISTED UNDER	REVENUE NATURE ARE INCOME AND TO SHOW THE PROFIT				
ALL THE FINAN PREPARED FRO ACCOUNTS	ICIAL REPORTS ARE M BOOKS OF				
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	*				
			Financial Mana (No loss accou		OBF 121/H 1)
·					

Module :	ACCOUNTING SYSTEM)	Code : OBF 121
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Section 4 :	HANDOUT	Page : 01 of 04

1. Introduction

- PWSS 18-DTP will have separate set of books of accounts for recording all financial transactions or operations exclusively incurring within the PWSS. Accounts will be based on "double entry" principle and also on "accrual basis". At the end of each financial year, the entire financial operations or the final accounts of PWSS will be integrated to general accounts of the Pourashava.

2. Framework of PWSS Financial Management System

- Framework of PWSS financial management system includes all works in relation to financial planning, actual financial performance recording and controlling the day-to-day financial and accounting functions of PWSS. Above stated functions are as follows:
 - a. The financial planning functions includes :
 - budget
 - break-even-analysis

b. Actual financial performance recording

The actual financial performance recording is the real accounting areas where following accounting works will involve:

- customer accounting
- collection accounting
- disbursement accounting
- inventory accounting
- fixed asset accounting
- general ledger accounting
- annual closing and integration
- reporting.

c. Controlling

The controlling functions of PWSS financial management system include :

- delegation of financial powers.
- internal control through check, coordination and audit.
- control through Management Information System (MIS)

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3. Broad Accounting Features

- The accounting features have five steps as given bellow:
 - a. source document
 - b. books of primary / original entry
 - c. journalisation
 - d. books of final entry i.e general ledger
 - e. trial balance.

4. Specific Aspects of PWSS Accounting System

- Under PWSS Accounting system following specific aspects should be taken care:
 - a. capital and revenue nature of transaction;
 - b. nature of accounts and double entry principle;
 - c. opening and current transaction;
 - d. chart of accounts.

a. Capital and Revenue Transactions

It is known that all financial transaction incurred as opening or as current transactions will be recorded in different accounts of PWSS. These transactions are of two types namely capital nature and revenue nature. Transactions for which benefits received or given extend for more than one year is known as capital nature. Whereas transactions for which benefits received or given are short lived and do not extend for more than one year is of revenue nature. Summary balance of all revenue transactions indicate profit or loss incurred by PWSS and appear in Income and Expenditure Account. However, summary balance of all capital transactions indicate the financial viability of PWSS and these will appear in the Balance sheet.

b. Opening and current transaction

Accounts are maintained generally for a period of twelve (12) months. It may start for a specific date and end on a particular date. As for example 1/1/91 to 31/12/91 or 1/7/92 to 30/6/93. It always happens that balance sheet of last year to the current year as opening transaction. Examples of these transactions are cash balance, bank balance, values of fixed assets, unpaid liabilities of last year etc. Accounts can not be completed if opening transaction are not included with the current periods transaction. It is therefore, necessary to account for all balances of last years.

Balance sheet as opening transactions of the current year for incorporating these with current transactions by passing journal voucher.

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c. Chart of Account

Besides above stated specific aspects of accounting system, there must be specified <u>list of accounts</u> to be used by PWSS for head wise consolidation of financial transactions. This list of accounts is called <u>head of accounts or chart of accounts</u>. Head of accounts are divided into following four broad groups:

- balance sheet Head falling under asset and liability groups.
- income and expenditure head falling under income and expenditure groups.

5. Book-Keeping

Preparing source documents and recording all information appearing the source documents, in the books of original entry or subsidiary records is called book-keeping. The following source documents and books of accounts will be maintained by PWSS.

I. Source documents

Water bills
Weekly bank collection statement
Credit voucher
Petty cash voucher
Accrual list
Purchase requisition
Purchase order

Goods receiving report
Requisition slip
Issue voucher
Return voucher
Supplies invoice
Journal voucher

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II. Books of accounts

Bill register
Subsidiary ledger
Collection register
Disbursement register
Advance register
Inventory register
Fixed assets register
General ledger

III. Journal voucher / direct posting

All transactions appearing in the books of original entry are posted in general ledger by :

Journalisation or Direct posting

Journalisation is done by preparing journal voucher. Direct posting is done by posting to the general ledger directly from books of original entry.

IV. Trial balance

All debit and credit transactions of PWSS would be posted invariably in general ledger. By summarizing and balancing all the accounts of the general ledger, a list is prepared which is known as trial balance.

V. Reporting

At the end of the financial year all accounts balances from general ledger are listed in the trial balance, to confirm that the total of debits and credits of different accounts appearing in the ledger are equal. For reporting purpose, all balances of accounts of revenue nature are listed under income and expenditure account. All balances of capital nature are listed under the balance sheet.

Module :	FINANCIAL MANAGEMENT (NO LOSS	Code : OBF 121	
	ACCOUNTING SYSTEM)	Edition: 23/01/1994	
Annex:	VIEWFOILS	Page : 01 of 08	
TITLE :		CODE:	
1. PWS	SS Financial Management Frame Work	OBF 121/V 1	
	-	OBF 121/V 2	
	SS Accounting Areas		
3. Broa	d Accounting Features	OBF 121/V 3	
4. Natu	re of Financial Transactions Capital and Revenue	OBF 121/V 4	
5. Tran	saction Recording or Book-Keeping	OBF 121/V 5	
	ounting through Journal Voucher/Directing Posting to eral Ledger	OBF 121/V 6	
7. Rep	orting Year-end Results and Financial Position	OBF 121/√ 7	

FINANCIAL PLANNING

ACTUAL FINANCIAL PERFORMANCE RECORDING

CONTROLLING FINANCIAL SYSTEM

CUSTOMER ACCOUNTING / BILLING

COLLECTION ACCOUNTING

DISBURSEMENT ACCOUNTING

GENERAL LEDGER ACCOUNTING

ANNUAL CLOSING AND REPORTING

INVENTORY ACCOUNTING

FIXED ASSETS ACCOUNTING

SOURCE DOCUMENTS

BOOKS OF PRIMARY OR ORIGINAL ENTRY

SUBSIDIARY LEDGER/REGISTER

JOURNALISATION/DIRECT POSTING

GENERAL LEDGER ENTRY

TRIAL BALANCE AND REPORTING

THERE ARE TWO TYPES OF TRANSACTIONS

CAPITAL AND REVENUE

TRANSACTION FOR WHICH BENEFITS RECEIVES EXTEND FOR MORE THAN ONE YEAR IS CAPITAL NATURE

TRANSACTION FOR WHICH BENEFITS RECEIVED OR GIVEN ARE NOT EXTENDED FOR MORE THAN ONE YEAR IS REVENUE NATURE

CAPITAL TRANSACTIONS APPEAR IN THE BALANCE SHEET, REVENUE TRANSACTION APPEAR IN THE INCOME AND EXPENDITURE ACCOUNT

SOURCE OF DOCUMENTS

WATER BILL, WEEKLY BANK
COLLECTION, STATEMENT, RECEIPT
CREDIT VOUCHER, CHEQUE
VOUCHER, PETTY CASH VOUCHER
ACCRUAL LIST, PURCHASE
REQUISITION SLIP, ISSUE & RECEIPT
VOUCHER, RETURN VOUCHER,
SUPPLIERS INVOICE, HAND
OVER/TAKE OVER DOCUMENT AND
JOURNAL VOUCHER

BOOK OF ACCOUNTS

BILL REGISTER, CUSTOMER
SUBSIDIARY LEDGER, CASH AND BANK
COLLECTION REGISTER, BANK
DISBURSEMENT REGISTER, LOANS AND
ADVANCE REGISTER, INVENTORY AND
ASSETS REGISTER, GENERAL LEDGER

ACCOUNT WISE TRANSACTIONS ARE RECORDED IN THE GENERAL LEDGER

POSTING FROM THE BOOK OF ORIGINAL ENTRY TO GENERAL LEDGER IS MADE THROUGH JOURNAL OR DIRECT POSTING

RECORD IN DEBIT AND CREDIT SIDES OF ACCOUNTS IN GENERAL LEDGER BY USING DOUBLE ENTRY RULES

ACCOUNTS ARE BALANCED

BALANCE OF ACCOUNTS ARE LISTED IN TRIAL BALANCE

BALANCE OF ACCOUNTS OF CAPITAL NATURE ARE LISTED UNDER BALANCE SHEET TO SHOW THE NET WORTH OF PWSS

BALANCES OF REVENUE NATURE ARE LISTED UNDER INCOME AND EXPENDITURE TO SHOW THE PROFIT OR LOSS

ALL THE FINANCIAL REPORTS ARE PREPARED FROM BOOKS OF ACCOUNTS